## CITY OF NOVI CITY COUNCIL MAY 4, 2020



SUBJECT:

Consideration of a resolution to adopt fiscal-year 2020-2021 budget, acknowledging the multi-year budget, including projections of future fiscal years 2021-2022 and 2022-2023.

**SUBMITTING DEPARTMENT: Finance** 

**BACKGROUND INFORMATION:** Attached for your consideration is the adopting resolution for the Fiscal-Year 2020-2021 Budget and acknowledgement of the multi-year budget. The budget process started in August 2019 with development of the capital improvement plan, continued with the early budget input session where City Council's strategic themes were discussed in February 2020, and finally multiple meetings were held with all departments in order to draft a budget that complied with the overall goals set by the Novi City Council. The Proposed Budget was presented to City Council on April 1, 2020.

At the City Council Budget Session held on April 15, 2020, City Council discussed the Proposed FY 2020-21 Budget that was prepared prior to the COVID-19 outbreak, therefore; it did not incorporate any adjustments related to the pandemic. The City Council referred the budget back to the administration for revision after making some recommendations to ensure the budget addressed the significant projected revenue losses related to COVID-19.

A second budget session was held on April 29, 2020, where the City Manager provided City Council budget adjustments to several of the funds impacted by the loss of revenue due to COVID-19. The funds with significant amendments include the General, Major Street, Local Street, Municipal Street, Parks, Recreation and Cultural Services, and Capital Improvement Program(CIP) funds. The City Council approved amendments for these six funds (above) that were impacted by the COVID-19 pandemic. The FY 2020-21 budget impacts are shown on the following four pages.

While it is impossible for anyone to predict the actual impact of the pandemic, the budget amendments approved by City Council address the projected lost revenue and related expenditure reductions based on the best available information at the

current time. The City will monitor the budget very closely and will make frequent amendments as needed to ensure its balanced moving forward. The remaining pages are specific pages from the Financial Summaries section of the Recommended Budget document and reflect the City Council's amendments approved at the April 29, 2020 Budget Session.

| City of Novi - General Fund                                    |               |    |            |    |            |    |            |  |  |
|--|---------------|----|------------|----|------------|----|------------|--|--|
|  | 2019-20       |    | 2020-21    |    | 2021-22    |    | 2022-23    |  |  |
| Per Original Budget Document                                   |               |    |            |    |            |    |            |  |  |
| Total Revenues   | \$ 35,859,038 | \$ | 37,430,961 | \$ | 38,162,036 | \$ | 38,989,570 |  |  |
| Total Appropriations   | 37,042,253    |    | 37,430,961 | _  | 38,162,036 |    | 38,989,570 |  |  |
| Net Revenues (Appropriations)                                  | (1,183,215)   |    | -          |    | -          |    | -          |  |  |
| Beginning Fund Balance   | 11,297,109    |    | 10,113,894 |    | 10,113,894 |    | 10,113,894 |  |  |
| Ending Fund Balance  | 10,113,894    |    | 10,113,894 |    | 10,113,894 |    | 10,113,894 |  |  |
| Fund balance as a % of expenditures (council set goal: 22-25%) | 27%           |    | 27%        |    | 27%        |    | 26%        |  |  |

|  | 2019-20   | 2020-21     | 2021-22     | 2022-23    |
|--|-----------|-------------|-------------|------------|
| Revenues   |           |             |             |            |
| State Shared Revenue   |           |             |             |            |
| Constitutional   | (646,000) | (1,463,000) | (747,000)   | -          |
| Statutory  |           | (200,137)   | (200,137)   | -          |
| Property tax declines  | -         | -           | (634,000)   | (1,108,000 |
| Building revenues  | (180,000) | (300,000)   | (250,000)   | -          |
| Court revenues   | (125,000) | (125,000)   | (50,000)    | -          |
| Total revenue increase (decrease)                              | (951,000) | (2,088,137) | (1,881,137) | (1,108,000 |
| Appropriations   |           |             |             |            |
| Remove 2 new positions   | -         | (178,924)   | (178,915)   | (189,572   |
| Admin employee wage increase FY 21 from 2.5% to 2%             | -         | (30,000)    | (30,000)    | (30,000    |
| Delay filling 5 open positions                                 | -         | (464,144)   | (473,427)   | (482,896   |
| Delay filling 5 potential FY 21 retirements and/or vacancies   | -         | (434,000)   | (442,680)   | (442,680   |
| Delay filling 7 potential FY 22 retirements and/or vacancies   |           | -           | (404,000)   | (404,000   |
| Reserve for nonretirement's                                    |           | 83,441      | 399,595     | 403,578    |
| Operating savings - 1% overall expenditure reduction           | (370,000) | (374,000)   | (381,000)   | (390,000   |
| Operating savings (addition to the 1% overall reduction)       | (266,574) | -           | -           | -          |
| Eliminate operating transfer GF to EDC                         | (50,000)  | (50,000)    | -           | -          |
| Capital outlay deferrals (net)                                 | (89,200)  | (614,510)   | (966,710)   | (297,430   |
| Additional pension contribution                                | -         | -           | 596,000     | 725,000    |
| Unused travel & conferences (addition to 1% overall reduction) | (30,000)  | (26,000)    | -           | -          |
| Total appropriations increase (decrease)                       | (805,774) | (2,088,137) | (1,881,137) | (1,108,000 |
| Net increase (decrease) to fund balance                        | (145,226) | -           | -           | -          |

| Revised Proposed Budget  |               |               |               |               |  |  |  |  |  |
|--|---------------|---------------|---------------|---------------|--|--|--|--|--|
| Total Revenues   | \$ 34,908,038 | \$ 35,342,824 | \$ 36,280,899 | \$ 37,881,570 |  |  |  |  |  |
| Total Appropriations   | 36,236,479    | 35,342,824    | 36,280,899    | 37,881,570    |  |  |  |  |  |
| Net Revenues (Appropriations)                                  | (1,328,441)   | -             | -             | -             |  |  |  |  |  |
| Beginning Fund Balance   | 11,297,109    | 9,968,668     | 9,968,668     | 9,968,668     |  |  |  |  |  |
| Ending Fund Balance  | 9,968,668     | 9,968,668     | 9,968,668     | 9,968,668     |  |  |  |  |  |
| Fund balance as a % of expenditures (council set goal: 22-25%) | 28%           | 28%           | 27%           | 26%           |  |  |  |  |  |

| City of Novi - Major, Local and Municipal Street Funds          |               |               |               |               |  |  |  |  |
|---|---------------|---------------|---------------|---------------|--|--|--|--|
|   | 2019-20       | 2020-21       | 2021-22       | 2022-23       |  |  |  |  |
| Per Original Budget Document                                    |               |               |               |               |  |  |  |  |
| Total Revenues  | \$ 19,145,320 | \$ 20,390,285 | \$ 20,295,255 | \$ 19,331,895 |  |  |  |  |
| Total Appropriations  | 21,250,059    | 19,540,285    | 22,132,155    | 19,399,895    |  |  |  |  |
| Net Revenues (Appropriations)                                   | (2,104,739)   | 850,000       | (1,836,900)   | (68,000)      |  |  |  |  |
| Beginning Fund Balance  | 5,433,252     | 3,328,513     | 4,178,513     | 2,341,613     |  |  |  |  |
| Ending Fund Balance   | 3,328,513     | 4,178,513     | 2,341,613     | 2,273,613     |  |  |  |  |
| Fund balance as a % of expenditures (council set range: 10-20%) | 16%           | 21%           | 11%           | 12%           |  |  |  |  |

| Proposed Budget Adjustments |   |               |               |               |               |  |  |  |  |  |
|-----------------------------|---|---------------|---------------|---------------|---------------|--|--|--|--|--|
|                             |   | 2019-20       | 2020-21       | 2021-22       | 2022-23       |  |  |  |  |  |
| Revenues                    |   |               |               |               |               |  |  |  |  |  |
| Act 51 revenue              |   | (818,000)     | (1,528,000)   | (764,000)     | -             |  |  |  |  |  |
| Property tax declines       |   | -             | -             | (190,000)     | (331,000      |  |  |  |  |  |
| Total revenue increase      | (decrease)                              | (818,000)     | (1,528,000)   | (954,000)     | (331,000      |  |  |  |  |  |
| Appropriations              |   |               |               |               |               |  |  |  |  |  |
| Winter maintenance s        | avings                                  | (180,000)     |               |               |               |  |  |  |  |  |
| Annual rollover of ong      | oing projects - Neighborhood Roads      | (1,500,000)   |               |               |               |  |  |  |  |  |
| Capital delays              |   |               |               | (1,438,730)   | (1,808,480    |  |  |  |  |  |
| To                          | otal appropriations increase (decrease) | (1,680,000)   | -             | (1,438,730)   | (1,808,480    |  |  |  |  |  |
|                             | Net increase (decrease) to fund balance | 862,000       | (1,528,000)   | 484,730       | 1,477,480     |  |  |  |  |  |
|                             | Revised Proposed                        | d Budget      |               |               |               |  |  |  |  |  |
| Total Revenues              |   | \$ 18,327,320 | \$ 18,862,285 | \$ 19,341,255 | \$ 19,000,895 |  |  |  |  |  |
| <b>Total Appropriations</b> |   | 19,570,059    | 19,540,285    | 20,693,425    | 17,591,415    |  |  |  |  |  |
|                             | Net Revenues (Appropriations)           | (1,242,739)   | (678,000)     | (1,352,170)   | 1,409,480     |  |  |  |  |  |
| eginning Fund Balance       |   | 5,433,252     | 4,190,513     | 3,512,513     | 2,160,343     |  |  |  |  |  |
| nding Fund Balance          |   | 4,190,513     | 3,512,513     | 2,160,343     | 3,569,823     |  |  |  |  |  |

21%

18%

10%

20%

Fund balance as a % of expenditures (council set range: 10-20%)

|   |     | 2019-20   | 2020-21      | 2021-22      | 2022-23      |
|---|-----|-----------|--------------|--------------|--------------|
|   |     |           |              |              |              |
| Per Original Budget Do  | cum | nent      |              |              |              |
| Total Revenues  | \$  | 3,331,626 | \$ 3,328,194 | \$ 3,352,971 | \$ 3,380,083 |
| Total Appropriations  |     | 3,868,341 | 3,328,194    | 3,352,971    | 3,380,083    |
| Net Revenues (Appropriations)                                   |     | (536,715) | -            | -            | -            |
| Beginning Fund Balance  |     | 1,088,908 | 552,193      | 552,193      | 552,193      |
| Ending Fund Balance   |     | 552,193   | 552,193      | 552,193      | 552,193      |
| Fund balance as a % of expenditures (council set range: 10-20%) |     | 14%       | 17%          | 16%          | 16%          |

| Fund balance as a % of expenditures (council set range: 10-20%) | 14%          | 17%          | 16%          | 16%          |
|---|--------------|--------------|--------------|--------------|
| Proposed Budget Adjus   | stments      |              |              |              |
|   | 2019-20      | 2020-21      | 2021-22      | 2022-23      |
| Revenues  |              |              |              |              |
| Property tax declines   | -            | -            | (48,700)     | (85,100)     |
| Program revenues  | (33,981)     | (43,175)     | -            | -            |
| Sports  | (113,740)    | (69,000)     | -            | -            |
| Events  | (13,675)     | (3,500)      | -            | -            |
| Camps   | (135,982)    | (31,900)     | -            | -            |
| Rentals   | (36,626)     | (31,750)     | -            | -            |
| Total revenue increase (decrease)                               | (334,004)    | (179,325)    | (48,700)     | (85,100)     |
| Appropriations  |              |              |              |              |
| Program expenditures  | (34,278)     | (51,498)     | -            | -            |
| Sports  | (43,854)     | (32,925)     | -            | -            |
| Events  | (10,988)     | (6,500)      | -            | -            |
| Camps   | (22,861)     | (59,600)     | -            | -            |
| Rentals   | (16,427)     | (15,287)     | -            | -            |
| Remove new position   | -            | (35,370)     | (37,250)     | (39,190)     |
| Deferred Capital Outlay   |              |              |              |              |
| Novi NW Park pathway (CIP ID# PRC028a)                          | -            | (158,320)    | -            | -            |
| Cemetery Entrance Enhancement (CIP ID# ENG052)                  | -            | -            | (68,100)     |              |
| Transit van #135  | -            | -            | -            | (39,000)     |
| Parking Lot & Sidewalk-Rotary Park (CIP ID# LOT015)             |              |              |              | (67,340)     |
| Capital Rollover into FY 21                                     | (367,261)    | 367,261      | -            | -            |
| Total appropriations increase (decrease)                        | (495,669)    | 7,761        | (105,350)    | (145,530)    |
| Net increase (decrease) to fund balance                         | 161,665      | (187,086)    | 56,650       | 60,430       |
| Revised Proposed Bo   |              |              |              |              |
| Total Revenues  | \$ 2,997,622 | \$ 3,148,869 | \$ 3,304,271 | \$ 3,294,983 |
| Total Appropriations  | 3,372,672    | 3,335,955    | 3,247,621    | 3,234,553    |
| Net Revenues (Appropriations)                                   | (375,050)    | (187,086)    | 56,650       | 60,430       |
| seginning Fund Balance  | 1,088,910    | 713,860      | 526,774      | 583,424      |
| inding Fund Balance   | 713,860      | 526,774      | 583,424      | 643,854      |
| Fund balance as a % of expenditures (council set range: 10-20%) | 21%          | 16%          | 18%          | 20%          |

| City of Novi - Capital Improvement Program (C | CIP) | Fund |
|---|------|------|
|---|------|------|

|                               | 2019-20      |    | 2020-21      |    | 2021-22      |    | 2022-23      |  |
|-------------------------------|--------------|----|--------------|----|--------------|----|--------------|--|
| Per Original Budget Document  |              |    |              |    |              |    |              |  |
| Total Revenues                | \$ 4,475,854 | \$ | 3,824,900    | \$ | 3,969,920    | \$ | 4,120,490    |  |
| Total Appropriations          | 12,844,000   |    | 1,819,435    |    | 1,329,011    |    | 5,323,084    |  |
| Net Revenues (Appropriations) | (8,368,146)  |    | 2,005,465    |    | 2,640,909    |    | (1,202,594)  |  |
| Beginning Fund Balance        | (6,701,765)  |    | (15,069,911) |    | (13,064,446) |    | (10,423,537) |  |
| Ending Fund Balance           | (15,069,911) |    | (13,064,446) |    | (10,423,537) |    | (11,626,131) |  |

| Proposed Budget Adjustments              |         |           |           |           |  |  |  |  |
|--|---------|-----------|-----------|-----------|--|--|--|--|
|  | 2019-20 | 2020-21   | 2021-22   | 2022-23   |  |  |  |  |
| Revenues                                 |         |           |           |           |  |  |  |  |
| Property tax declines                    | -       | -         | (127,000) | (222,000) |  |  |  |  |
| Total revenue increase (decrease)        | -       | -         | (127,000) | (222,000) |  |  |  |  |
| Appropriations                           |         |           |           |           |  |  |  |  |
| Capital delays (net)                     |         | (830,400) | (41,520)  | (43,600)  |  |  |  |  |
| Total appropriations increase (decrease) | -       | (830,400) | (41,520)  | (43,600)  |  |  |  |  |
| Net increase (decrease) to fund balance  | -       | 830,400   | (85,480)  | (178,400) |  |  |  |  |

| Revised Proposed Budget       |                 |              |              |    |              |  |  |  |
|-------------------------------|-----------------|--------------|--------------|----|--------------|--|--|--|
| Total Revenues                | \$ 4,475,854 \$ | 3,824,900    | \$ 3,842,920 | \$ | 3,898,490    |  |  |  |
| Total Appropriations          | 12,844,000      | 989,035      | 1,287,491    |    | 5,279,484    |  |  |  |
| Net Revenues (Appropriations) | (8,368,146)     | 2,835,865    | 2,555,429    |    | (1,380,994)  |  |  |  |
| Beginning Fund Balance        | (6,701,765)     | (15,069,911) | (12,234,046) |    | (9,678,617)  |  |  |  |
| Ending Fund Balance           | (15,069,911)    | (12,234,046) | (9,678,617)  |    | (11,059,611) |  |  |  |

All budgeted funds are within the required fund balances of the City's aforementioned policy and most of the funds' budgets presented with this Resolution are projected to cover expenditures with incoming revenues.

The Capital Improvement Program as approved by the City's Planning Commission and presented at the Public Hearing held on February 26, 2020, is incorporated in the budget document.

The City of Novi utilizes multi-year budgets as a planning tool to fulfill the City Council's strategic goals and objectives as well as operate within its means by maintaining a low tax burden on its citizens. The Multi-Year Budget balances future revenues with the corresponding expenditures and maintains the fund balances for the General Fund and Special Revenue Funds within the limits set by the City of Novi's Fund Balance Policy. Furthermore, the Multi-Year Budget also

incorporates the long-range elements of the Capital Improvement Program (CIP) as approved by the City's Planning Commission and presented to the Public Hearing on February 26, 2020.

**RECOMMENDED ACTION:** Approval of Resolution for Fiscal-Year 2020-2021 Budget and Acknowledging the Multi-Year Budget, Including Projections of Future Fiscal-Years 2021-2022 and 2022-2023.

# Resolution of Adoption Fiscal-Year 2020-2021 Budget and Acknowledging the Multi-Year Budget Including Projections of Future Fiscal-Years 2021-2022 and 2022-2023

**WHEREAS**, the City Manager's recommended budget is based upon the February 10, 2020 City Council early budget input session where City Council's strategic themes were discussed, along with property tax projections from the City Assessor, and

**WHEREAS**, this budget has incorporated the CIP plan as approved by the City's Planning Commission at the public hearing held on February 26, 2020, and

**WHEREAS**, pursuant to Section 8.3 of the Novi City Charter, a detailed revenue and expenditure plan has been presented in accordance with all applicable City, State and Federal Statutes, and

**WHEREAS**, the City Council passed amendments to the recommended budget during the April 29, 2020 Special Budget Meeting, and

WHEREAS, a public hearing was also held on May 4, 2020 on the proposed budget, and

**WHEREAS**, this budget takes into consideration the City's Multi-Year Budget and financial planning through fiscal-year 2022-2023, and

**NOW, THEREFORE, BE IT RESOLVED,** that the fiscal year 2020-21 attached budget is adopted and that the City Council acknowledges the Multi-Year Budget, Including Projections of Future Fiscal-Years 2021-2022 and 2022-2023 as part of this resolution.

I certify that the foregoing is a true and complete copy of a Resolution adopted by the City Council of the City of Novi at a regular Meeting held on this 4<sup>th</sup> day of May 2020.

| Cortney Hanson, City Clerk |  |
|----------------------------|--|



#### **General Fund**

#### **General Fund**

The General Fund is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund includes police, fire, planning, engineering, building inspection, neighborhood services, public works, assessing, and internal services such as information technology and finance. The two primary sources of revenue for this fund are general property taxes and State Shared Revenue. In addition, the General Fund also receives revenue from licenses and permits, grants, fines and forfeitures and interest on investments.

|  |     | GENER      | AL  | FUND       |                  |                    |      |            |
|--|-----|------------|-----|------------|------------------|--------------------|------|------------|
|  |     | ACTUAL     | ı   | ESTIMATED  | BUDGET           | PROJ               | ECTI | ED         |
|  |     | 2018-19    |     | 2017-20    | 2020-21          | <br>2021-22        |      | 2022-23    |
| ESTIMATED REVENUES                         |     |            |     |            |                  |                    |      |            |
| PROPERTY TAX REVENUE                       |     |            |     |            |                  |                    |      |            |
| Property Tax Revenue - Current Levy        | \$  | 17,707,513 | \$  | 18,471,824 | \$<br>19,236,588 | \$<br>19,368,043   | \$   | 19,673,204 |
| Property Tax Revenue - County Chargebacks  |     | 21,611     |     | 21,000     | 21,000           | 21,000             |      | 21,000     |
| Property Tax Revenue - Tax Tribunal Accr   |     | -          |     | 5,000      | 5,000            | 5,000              |      | 5,000      |
| Property Tax Revenue - Brownfield Capture  |     | (1,556)    |     | (1,686)    | (1,682)          | (1,749)            |      | (1,749)    |
| Property Tax Revenue - Police & Fire Levy  |     | 5,034,701  |     | 5,244,903  | 5,443,695        | 5,650,709          |      | 5,865,441  |
| Property Tax Revenue - Brownfield Cap 2015 |     | (11,258)   |     | (19,461)   | (30,000)         | (35,000)           |      | (40,000)   |
| Properly Tax Revenue - PA 359 Advertising  |     | 49,961     |     | 49,796     | 50,000           | 50,000             |      | 50,000     |
| Property Tax Revenue - CIA Cap 2018        |     | -          |     | (41,719)   | (82,184)         | (11 <b>9,772</b> ) |      | (143,406)  |
| Property Tax Revenue - C/Y Delequent PPT   |     | (24,208)   |     | (25,000)   | (36,000)         | (37,000)           |      | (37,000)   |
| Trailer Tax fees                           |     | 11,233     |     | 11,500     | 11,750           | 12,000             |      | 12,250     |
| Penalty and interest                       |     | 153,103    |     | 160,000    | 165,000          | 170,000            |      | 175,000    |
| PROPERTY TAX REVENUE                       | \$  | 22,941,100 | \$  | 23,876,157 | \$<br>24,783,167 | \$<br>25,083,231   | \$   | 25,579,740 |
| DONATIONS                                  |     |            |     |            |                  |                    |      |            |
| Police Dept Donations                      | \$  | -          | \$  | 500        | \$<br>500        | \$<br>500          | \$   | 500        |
| Restricted Fire donations                  |     | 1,600      |     | 500        | 500              | 500                |      | 500        |
| Contributions                              |     | 750        |     | -          |                  | <br>               |      |            |
| DONATIONS                                  | -\$ | 2,350      | -\$ | 1,000      | \$<br>1,000      | \$<br>1,000        | \$   | 1,000      |



#### **GENERAL FUND**

|  | _  | ACTUAL    | <br>TIMATED     | BUDGET           | PROJ            | <br>_           |
|--|----|-----------|-----------------|------------------|-----------------|-----------------|
|  | 2  | 2018-19   | <br>2019-20     | <br>2020-21      | 2021-22         | 2022-23         |
| LICENSES, PERMITS & CHARGES FOR SVCS     |    |           |                 |                  |                 |                 |
| Clerks Dept Fees (prior business regist) | \$ | 9,280     | \$<br>28,000    | \$<br>29,000     | \$<br>29,000    | \$<br>29,000    |
| Liquor license fees                      |    | 65,146    | 65,000          | 66,000           | 67,000          | 68,000          |
| Engineering review tees                  |    | 291,372   | 250,000         | 250,000          | 250,000         | 250,000         |
| Plan and landscape review fees           |    | 127,067   | 130,000         | 130,000          | 130,000         | 130,000         |
| Wet, Wood, Landscape Insp/review fees    |    | 24,580    | 119,000         | 345,000          | 235,000         | 100,000         |
| Building permits                         |    | 1,112,116 | 832,500         | 739,200          | 740,500         | 850,000         |
| Plan review fees                         |    | 513,707   | 421,000         | 317,550          | 326,250         | 375,000         |
| Refrigeration permits                    |    | 76,210    | 70,000          | 58,500           | 58,500          | 65,000          |
| Electrical permits                       |    | 247,461   | 212,500         | 199 <i>,75</i> 0 | 195,750         | 220,000         |
| Heating permits                          |    | 205,816   | 193,500         | 170,000          | 168,000         | 200,000         |
| Plumbing permits                         |    | 150,026   | 120,500         | 120,000          | 126,000         | 150,000         |
| Other charges                            |    | 268,250   | 420,000         | 370,000          | 340,000         | 325,000         |
| Court abatement revenue                  |    | 1,731     | 26,975          | -                | -               | -               |
| Soil erosion fees                        |    | 30,019    | 26,000          | 27,000           | 27,000          | 27,000          |
| Cable television fee                     |    | 905,858   | 935,000         | 875,000          | 825,000         | 800,000         |
| Weed cutting revenue                     |    | 2,533     | 6,000           | 6,000            | 6,000           | 6,000           |
| Board of appeals                         |    | 15,850    | 21,000          | 21,000           | 21,000          | 21,000          |
| Police department-miscellaneous revenue  |    | 168,324   | 139,000         | 139,000          | 139,000         | 139,000         |
| Police dispatch service revenue          |    | 128,194   | 134,604         | 141,333          | 148,401         | 148,401         |
| Police contracted services               |    | 53,080    | 100,000         | 100,000          | 100,000         | 100,000         |
| Police OWI revenue                       |    | 1,069     | 1,000           | 1,000            | 1,000           | 1,000           |
| Police Department - Hosted Training      |    | -         | 20,000          | 20,000           | 20,000          | 20,000          |
| Administrative reimburse                 |    | 115,209   | 114,025         | 140,000          | 140,000         | 140,000         |
| Fire Station CEMS revenue                |    | 12,000    | 12,000          | 12,000           | 12,000          | 12,000          |
| LICENSES, PERMITS & CHARGES FOR SVCS     | \$ | 4,524,898 | \$<br>4,397,604 | \$<br>4,277,333  | \$<br>4,105,401 | \$<br>4,176,401 |
| FEDERAL GRANTS                           |    |           |                 |                  |                 |                 |
| Federal Grants                           | \$ | 6,535     | \$<br>5,000     | \$<br>5,000      | \$<br>5,000     | \$<br>5,000     |
| TIA Grant                                |    | 292       | 10,121          | 15,000           | 15,000          | 15,000          |
| Federal forfeitures-reimbursement only   |    | 31,719    | 30,000          | 30,000           | 30,000          | 30,000          |
| SS Task Force Reimbursement              |    | 24,583    | 20,000          | 20,000           | 20,000          | 20,000          |
| FBI - OT Reimbursement                   |    | 8,750     | 14,224          | 10,000           | 10,000          | 10,000          |
| FEDERAL GRANTS                           | \$ | 71,879    | \$<br>79,345    | \$<br>80,000     | \$<br>80,000    | \$<br>80,000    |
| FINES AND FORFEITURES                    |    |           |                 |                  |                 |                 |
| Court fees and fines                     | \$ | 425,556   | \$<br>350,000   | \$<br>305,000    | \$<br>365,000   | \$<br>400,000   |
| Motor carrier fines and fees             | _  | 24,500    | <br>25,000      | <br>25,000       | <br>25,000      | <br>25,000      |
| FINES AND FORFEITURES                    | \$ | 450,056   | \$<br>375,000   | \$<br>330,000    | \$<br>390,000   | \$<br>425,000   |



Sloven Mile Rd

| GENERAL FUND                             |                  |                   |  |                     |    |                   |    |                 |                  |                    |  |  |  |
|--|------------------|-------------------|--|---------------------|----|-------------------|----|-----------------|------------------|--------------------|--|--|--|
|  |                  | ACTUAL<br>2018-19 | E  | STIMATED<br>2019-20 |    | BUDGET<br>2020-21 |    | PROJ<br>2021-22 | ECTED<br>2022-23 |                    |  |  |  |
| INTEREST INCOME                          | _                |                   |  |                     |    |                   | _  |                 | _                |                    |  |  |  |
| Interest on Investments                  | \$               | 335,517           | \$   | 413,956             | \$ | 362,211           | \$ | 345,167         | \$               | 322,784            |  |  |  |
| Unrealized gain (loss) on investments    |                  | 245,438           |  | 150,000             |    | 85,000            |    | 85,000          |                  | 85,000             |  |  |  |
| Interest on Trust & Agency Funds         |                  | 468,460           |  | 457,033             |    | 250,000           |    | 250,000         |                  | 200,000            |  |  |  |
| NTEREST INCOME                           | \$               | 1,049,415         | \$   | 1,020,989           | \$ | 697,211           | \$ | 680,167         | \$               | 607,784            |  |  |  |
| OTHER REVENUE                            |                  |                   |  |                     |    |                   |    |                 |                  |                    |  |  |  |
| Insurance Reimbursement                  | \$               | 25,480            | \$   | 35,000              | \$ | 35,000            | \$ | 35,000          | \$               | 35,000             |  |  |  |
| Fire Department                          |                  | 11,429            |  | 10,000              |    | 10,000            |    | 10,000          |                  | 10,000             |  |  |  |
| Fire Department Hosted Training          |                  | 900               |  | -                   |    | -                 |    | -               |                  | -                  |  |  |  |
| Novi Youth Council                       |                  | 10,859            |  | 9,500               |    | 9,500             |    | 9,500           |                  | 9,500              |  |  |  |
| Miscellaneous income                     |                  | 57,372            |  | 118,169             |    | 245,000           |    | 175,000         |                  | 175,000            |  |  |  |
| Internal Events - Eco Develop            |                  | 1,600             |  | -                   |    | -                 |    | -               |                  | -                  |  |  |  |
| Library Network Charges                  |                  | 30,804            |  | 22,000              |    | 22,000            |    | 22,000          |                  | 22,000             |  |  |  |
| State of the City revenue                |                  | 6,100             |  | 4,000               |    | 4,000             |    | 4,000           |                  | 4,000              |  |  |  |
| Spring into Novi/Ethnic Taste & Tune Rev |                  | 6,000             |  | -                   |    | -                 |    | -               |                  | -                  |  |  |  |
| 50th Anniversary Revenue                 |                  | 6,500             |  | 3,800               |    | -                 |    | -               |                  | -                  |  |  |  |
| Novi Township assessment                 |                  | 17,023            |  | 18,000              |    | 16,100            |    | 16,100          |                  | 16,100             |  |  |  |
| RRRASOC Hosting Fees                     |                  | 16,000            |  | 16,000              |    | 16,000            |    | 16,000          |                  | 16,000             |  |  |  |
| Cell tower revenue                       |                  | 49,418            |  | 40,000              |    | 40,000            |    | 40,000          |                  | 40,000             |  |  |  |
| Sale of fixed assets                     |                  | 29,898            |  | 91,131              |    | -                 |    | -               |                  | -                  |  |  |  |
| Municipal service charges                |                  | 365,270           |  | 365,270             |    | 365,270           |    | 365,270         |                  | 365,270            |  |  |  |
| OTHER REVENUE                            | \$               | 634,653           | \$   | 732,870             | \$ | 762,870           | \$ | 692,870         | \$               | 692,870            |  |  |  |
| STATE SOURCES                            |                  |                   |  |                     |    |                   |    |                 |                  |                    |  |  |  |
| Police training grant                    | \$               | 30,410            | \$   | 25,000              | \$ | 25,000            | \$ | 25,000          | \$               | 25,000             |  |  |  |
| State revenue sharing                    |                  | 4,960,485         |  | 4,400,073           |    | 4,386,243         |    | 5,223,230       |                  | 6,293,775          |  |  |  |
| STATE SOURCES                            | \$               | 4,990,895         | \$   | 4,425,073           | \$ | 4,411,243         | \$ | 5,248,230       | \$               | 6,318, <i>7</i> 75 |  |  |  |
| TOTAL ESTIMATED REVENUES                 | <del>-</del> \$- | 34,665,246        | \$ 34,908,038 \$ 35,342,824 \$ 36,280,899 \$ : |                     |    | 37,681,570        |    |                 |                  |                    |  |  |  |



|                                      |    | GENERA            | L F   | UND              |    |                   |    |                 |    |               |
|--------------------------------------|----|-------------------|-------|------------------|----|-------------------|----|-----------------|----|---------------|
|                                      |    | ACTUAL<br>2018-19 | E     | 3TIMATED 2019-20 |    | BUDGET<br>2020-21 |    | PROJ<br>2021-22 |    | :D<br>2022-23 |
| APPROPRIATIONS                       | _  | 2010-17           | _     | 2717-23          | _  | ZUZJ-ZI           | _  | 2021-22         | _  | 2022-20       |
| Dept 101.00-CITY COUNCIL             |    |                   |       |                  |    |                   |    |                 |    |               |
| PERSONNEL SERVICES                   | \$ | 36,117            | \$    | 37,490           | \$ | 36,128            | \$ | 36,129          | \$ | 36,196        |
| SUPPLIES                             |    | 436               |       | 460              |    | 200               |    | 200             |    | 200           |
| OTHER SERVICES AND CHARGES           |    | 10,262            |       | 121,085          |    | 28,252            |    | 20,189          |    | 20,188        |
| TOTAL Dept 101.00-CITY COUNCIL       | \$ | 46,815            | \$    | 159,035          | \$ | 64,580            | \$ | 56,518          | \$ | 56,584        |
| Dept 172.00-CITY MANAGER             |    |                   |       |                  |    |                   |    |                 |    |               |
| PERSONNEL SERVICES                   | \$ | 544,201           | \$    | 541,768          | \$ | 584,071           | \$ | 604,868         | \$ | 625,615       |
| SUPPLIES                             |    | 1,452             |       | 1,500            |    | 1,500             |    | 1,500           |    | 1,500         |
| OTHER SERVICES AND CHARGES           |    | 94,759            |       | 163, <b>7</b> 86 |    | 106,649           |    | 106,604         |    | 106,419       |
| CAPITAL OUTLAY                       |    | 6,700             |       | <b>-</b>         |    |                   |    | -               |    |               |
| TOTAL Dept 172.00-CITY MANAGER       | \$ | 647,112           | \$    | 707,054          | \$ | 692,220           | \$ | 712,972         | \$ | 733,534       |
|                                      |    | Financial :       | Servi | ices             |    |                   |    |                 |    |               |
| Dept 201.00-FINANCE DEPARTMENT       |    |                   |       |                  |    |                   |    |                 |    |               |
| PERSONNEL SERVICES                   | \$ | 872,273           | \$    | 823,847          | \$ | 883,994           | \$ | 929,237         | \$ | 994,625       |
| SUPPLIES                             |    | 13,533            |       | 9,000            |    | 9,200             |    | 9,400           |    | 9,400         |
| OTHER SERVICES AND CHARGES           |    | 74,324            |       | 50,077           |    | 79,930            |    | 62,883          |    | 62,282        |
| TOTAL Dept 201.00-FINANCE DEPARTMENT | \$ | 960,130           | \$    | 882,924          | \$ | 973,124           | \$ | 1,001,520       | \$ | 1,066,307     |
| Dept 253.00-TREASURY                 |    |                   |       |                  |    |                   |    |                 |    |               |
| PERSONNEL SERVICES                   | \$ | 280,166           | \$    | 279,325          | \$ | 283,566           | \$ | 295,004         | \$ | 305,178       |
| SUPPLIES                             |    | 22,257            |       | 28,233           |    | 2B,500            |    | 29,500          |    | 29,500        |
| OTHER SERVICES AND CHARGES           |    | 28,636            |       | 37,296           |    | 43,915            |    | 44,105          |    | 44,014        |
| TOTAL Dept 253.00-TREASURY           | \$ | 331,059           | \$    | 344,854          | \$ | 355,981           | \$ | 368,609         | \$ | 378,692       |
| Financial Services Total             | 3  | 1.291.189         |       | 1.227.778        | \$ | 1.329.105         | 3  | 1,370,129       | S  | 1,444,999     |



Sleven Mile Rd

| Integrated Solutions  |              |         |              |    |              |         | JND             | L Fl | GENERA           |    |  |
|---|--------------|---------|--------------|----|--------------|---------|-----------------|------|------------------|----|--|
| Dept 205.00-INFORMATION TECHNOLOGY   Security   Secur  | D<br>2022-23 |         |              |    |              |         |                 | _    |                  |    |  |
| Dept 205.00-INFORMATION TECHNOLOGY   Security   Secur  |              |         | <del>-</del> |    | <del>_</del> |         | tions           | Solu | integrated       |    |  |
| Services   |              |         |              |    |              |         |                 |      |                  |    | Dept 205.00-INFORMATION TECHNOLOGY           |
| DETECT   CONTROL   CONTR  | 885,14       | \$      | 857,001      | \$ | 830,780      | \$      | 820,960         | \$   | 803,907          | \$ | PERSONNEL SERVICES                           |
| CAPITAL OUTLAY  | 90,38        |         | 90,380       |    | 90,380       |         | 73,188          |      | 55,226           |    | SUPPLIES                                     |
| TOTAL Dept 205.00-INFORMATION TECHNOLOGY \$ 1,768,737 \$ 1,371,848 \$ 1,453,942 \$ 1,445,787 \$  Dept 265.00-FACILITY MANAGEMENT  PERSONNEL SERVICES \$ 333,464 \$ 350,415 \$ 356,819 \$ 367,509 \$  SUPPLIES \$ 15,696 \$ 17,073 \$ 18,500 \$ 18,500 \$  TOTHER SERVICES AND CHARGES \$ 625,466 \$ 632,944 \$ 635,212 \$ 622,037 \$  CAPITAL OUTLAY 29,465 263,229 242,500 359,100 \$  TOTAL Dept 265,10-FACILITY MANAGEMENT \$ 1,004,091 \$ 1,263,681 \$ 1,273,031 \$ 1,367,146 \$  Dept 265,10-FACILITY MANAGEMENT - PARKS MAINT PERSONNEL SERVICES AND CHARGES \$ 493,578 \$ 511,774 \$ 545,415 \$ 558,811 \$  SUPPLIES 29,216 23,500 23,500 23,500 20,500 \$  TOTAL Dept 265,10-FAC MGMINT - PARKS MAINT Integrated Solutions Total \$ 1,389,177 \$ 1,154,372 \$ 1,116,766 \$ 994,511 \$  Dept 209,00-ASSESSING DEPARTMENT \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 15,604 \$ 17,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 10,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 10,000 \$ 19,100 \$ 18,500 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  COTOTAL Dept 210,00-CITY ATTORNY, INSUR, & CLAIMS \$ 747,732 \$ 762,898 \$ 863,303 \$ 873,206 \$  CAPITAL OUTLAY \$ 13,385 \$ 23,527 \$ 50,000 \$ 50,000 \$  COTOTAL Dept 210,00-CITY CLERK \$ 18,709 \$ 657,688 \$ 693,973 \$ 658,162 \$  CAPITAL OUTLAY \$ 14,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 146,607 \$ 14            | 458,72       |         | 456,786      |    | 457,542      |         | 469,300         |      | 262,196          |    | OTHER SERVICES AND CHARGES                   |
| Dept 265.00-FACILITY MANAGEMENT PERSONNEL SERVICES \$ 333,444 \$ 350,415 \$ 356,819 \$ 367,509 \$ SUPPLIES   15,696   17,073   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   18,500   10,500  | 161,64       |         | 41,620       |    | 75,240       |         | 8,400           |      | 47,408           |    | CAPITAL OUTLAY                               |
| SERSONNEL SERVICES   \$ 333,464 \$ 350,415 \$ 356,819 \$ 367,509 \$   | 1,595,89     | \$      | ,445,787     | \$ | 1,453,942    | \$      | 1,371,848       | \$   | 1,168,737        | \$ | TOTAL Dept 205.00-INFORMATION TECHNOLOGY     |
| SUPPLIES  |              |         |              |    |              |         |                 |      |                  |    | Dept 265.00-FACILITY MANAGEMENT              |
| Comparison   Com  | 380,08       | \$      | 367,509      | \$ | 356,819      | \$      | 350,415         | \$   | 333,464          | \$ | PERSONNEL SERVICES                           |
| 29,465   263,229   262,500   359,100  | 18,5         |         | 18,500       |    | 18,500       |         | 17,073          |      | 15,696           |    | UPPLIES                                      |
| TOTAL Dept 265.00-FACILITY MANAGEMENT   \$ 1,004.091   \$ 1,263,681   \$ 1,273,031   \$ 1,367,146   \$ 1,004.091   \$ 1,263,681   \$ 1,273,031   \$ 1,367,146   \$ 1,004.091   \$ 1,263,681   \$ 1,273,031   \$ 1,367,146   \$ 1,004.091   \$ 1,263,681   \$ 1,273,031   \$ 1,367,146   \$                       | 635,7        |         | 622,037      |    | 635,212      |         | 632,964         |      | 625,466          |    | OTHER SERVICES AND CHARGES                   |
| Pept 265.10-FACILITY MANAGEMENT - PARKS MAINT   | 445,4        |         |              |    | 262,500      |         |                 |      | 29,465           |    | CAPITAL OUTLAY                               |
| ERSONNEL SERVICES \$ 493,578 \$ 511,774 \$ 545,415 \$ 558,811 \$ UPPLIES 29,216 23,500 23,500 23,500 DITHER SERVICES AND CHARGES 359,306 344,518 314,971 318,200 EAPITAL OUTLAY 507,077 274,580 234,880 94,000  IOTAL Dept 265,10-FAC MGMNT - PARKS MAINT integrated Solutions Total \$ 1,389,177 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ Integrated Solutions Total \$ 3,562,005 \$ 3,789,901 \$ 3,845,739 \$ 3,807,444 \$  Dept 209,00-ASSESSING DEPARTMENT  ERSONNEL SERVICES \$ 615,354 \$ 650,422 \$ 670,449 \$ 703,999 \$  UPPLIES 15,604 17,000 19,100 18,500  DITHER SERVICES AND CHARGES 157,297 191,073 188,625 186,380  EAPITAL OUTLAY   | 1,479,8      | \$      | ,367,146     | \$ | 1,273,031    | \$      | 1,263,681       | \$   | 1,004,091        | \$ | TOTAL Dept 265.00-FACILITY MANAGEMENT        |
| PPLIES   29,216   23,500   2  |              |         |              |    |              |         |                 |      |                  | IT | ept 265.10-FACILITY MANAGEMENT - PARKS MAIN  |
| STHER SERVICES AND CHARGES   359,306   344,518   314,971   318,200   314,0  | 665,2        | \$      | 558,811      | \$ | 545,415      | \$      | 511,774         | \$   | 493,578          | \$ | ERSONNEL SERVICES                            |
| APITAL OUTLAY 507,077 274,580 234,880 94,000 OTAL Dept 265.10-FAC MGMNT - PARKS MAINT Integrated Solutions Total \$ 1,389,177 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 994,511 \$ 1,154,372 \$ 1,118,766 \$ 1,118,766 \$ 1,118,766 \$ 1,188,773 \$ 1,118,766 \$ | 23,5         |         | 23,500       |    | 23,500       |         | 23,500          |      | 29,216           |    |  |
| State   Cotal Dept 265.10-Fac MgMnt - Parks Maint   State   1,184,372   State   1,118,766   State   | 316,7        |         | 318,200      |    | 314,971      |         | 344,518         |      | 359,306          |    | THER SERVICES AND CHARGES                    |
| Integrated Solutions Total \$ 3,562,005 \$ 3,789,901 \$ 3,845,739 \$ 3,807,444 \$ 4 4,217 66,930 - 44,217 66,930 - 1 19,100 19   | 51,4         |         | 94,000       |    | 234,890      |         | 274,580         |      |                  |    | APITAL OUTLAY                                |
| Pept 209,00-ASSESSING DEPARTMENT  ERSONNEL SERVICES \$ 615,354 \$ 650,422 \$ 670,449 \$ 703,999 \$  UPPLIES   15,604   17,000   19,100   18,500    UTHER SERVICES AND CHARGES   157,297   191,073   188,625   186,380    UPPLIES   15,604   17,000   19,100   18,500    UPPLIES   15,604   17,000   19,100   18,500    UPPLIES   191,073   188,625   186,380    UPPLIES   5788,255 \$ 858,495 \$ 878,174 \$ 908,879 \$  UPPLIES   784,547 \$ 739,371 \$ 813,303 \$ 823,206 \$  UPPLIES   747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$  UPPLIES   747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$  UPPLIES   746,871   49,000   69,000   49,000    UPPLIES   746,871   749,000   69,000   749,000    UPPLIES   747,932   747,93   | 1,056,9      | \$      | 994,511      | \$ | 1,118,766    | \$      | 1,154,372       | \$   |                  |    |  |
| ERSONNEL SERVICES \$ 615,354 \$ 650,422 \$ 670,449 \$ 703,999 \$ UPPLIES 15,604 17,000 19,100 18,500 DITHER SERVICES AND CHARGES 157,297 191,073 188,625 186,380 EAPITAL OUTLAY   | 4,132,6      | \$      | ,807,444     | \$ | 3,845,739    | \$      | 3,789,901       | \$   | 3,562,005        | \$ | integrated Solutions Total                   |
| Image: Color of the color of   |              |         |              |    |              |         |                 |      |                  |    | ept 209.00-ASSESSING DEPARTMENT              |
| THER SERVICES AND CHARGES 157,297 191,073 188,625 186,380 APITAL OUTLAY   | 730,7        | \$      | 703,999      | \$ |              | \$      |                 | \$   | <b></b>          | \$ | ERSONNEL SERVICES                            |
| APITAL OUTLAY   | 18,5         |         |              |    | -            |         |                 |      | •                |    | JPPLIES                                      |
| OTAL Dept 209.00-ASSESSING DEPARTMENT \$ 788,255 \$ 858,495 \$ 878,174 \$ 908,879 \$  ept 210.00-CITY ATTORNEY, INSURANCE, & CLAIMS  ITHER SERVICES AND CHARGES \$ 734,547 \$ 739,371 \$ 813,303 \$ 823,206 \$  APITAL OUTLAY 13,385 23,527 50,000 50,000  OTAL Dept 210.00-CITY ATTRNY, INSUR, & CLAIMS \$ 747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$  ept 215.00-CITY CLERK  ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$  UPPLIES 46,871 49,000 69,000 49,000  ITHER SERVICES AND CHARGES 218,703 192,223 172,046 206,960  APITAL OUTLAY - 44,217 66,930 -  | 185,8        |         | 186,380      |    | 188,625      |         | 191,073         |      | 1 <b>57,297</b>  |    |  |
| Pept 210.00-CITY ATTORNEY, INSURANCE, & CLAIMS  OTHER SERVICES AND CHARGES \$ 734,547 \$ 739,371 \$ 813,303 \$ 823,206 \$ 13,385 23,527 50,000 50,000  OTAL Dept 210.00-CTY ATTRNY, INSUR, & CLAIMS \$ 747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$ 100 100 100 100 100 100 100 100 100 1  | 27,0         |         | -<br>        |    | -            |         | -               |      | _                |    |  |
| ### SERVICES AND CHARGES \$ 734,547 \$ 739,371 \$ 813,303 \$ 823,206 \$ 13,385 23,527 50,000 50,000    OTAL Dept 210,00-CTY ATTRNY, INSUR, & CLAIMS \$ 747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$   ept 215,00-CITY CLERK    ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$   JPPLIES 46,871 49,000 69,000 49,000   ITHER SERVICES AND CHARGES 218,703 192,223 172,046 206,960   APITAL OUTLAY - 44,217 66,930   | 962,1        | \$      | 908,879      | \$ | 878,174      | \$      | 858,495         | \$   | 788,255          | \$ | OTAL Dept 209.00-ASSESSING DEPARTMENT        |
| APITAL OUTLAY 13,385 23,527 50,000 50,000  OTAL Dept 210,00-CTY ATTRNY, INSUR, & CLAIMS \$ 747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$  ept 215,00-CITY CLERK  ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$  JPPLIES 46,871 49,000 69,000 49,000  ITHER SERVICES AND CHARGES 218,703 192,223 172,046 206,960  APITAL OUTLAY - 44,217 66,930 -   |              |         |              |    |              |         |                 |      |                  | S  | ept 210.00-CITY ATTORNEY, INSURANCE, & CLAIM |
| OTAL Dept 210,00-CTY ATTRNY, INSUR, & CLAIMS \$ 747,932 \$ 762,898 \$ 863,303 \$ 873,206 \$ ept 215,00-CITY CLERK ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$ JPPLIES 46,871 49,000 69,000 49,000 ITHER SERVICES AND CHARGES 218,703 192,223 172,046 206,960 APITAL OUTLAY - 44,217 66,930 -   | 832,5        | \$      | 823,206      | \$ | 813,303      | \$      | <b>739,37</b> 1 | \$   | 734,547          | \$ | THER SERVICES AND CHARGES                    |
| ept 215.00-CITY CLERK  ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$  JPPLIES 46,871 49,000 69,000 49,000  ITHER SERVICES AND CHARGES 218,703 192,223 172,046 206,960  APITAL OUTLAY - 44,217 66,930 -   | 50,0         |         | 50,000       |    | 50,000       |         | 23,527          |      | 13,385           |    | APITAL OUTLAY                                |
| ERSONNEL SERVICES \$ 618,709 \$ 657,688 \$ 693,973 \$ 658,162 \$  JPPLIES 46,871 49,000 69,000 49,000  THER SERVICES AND CHARGES 218,703 192,223 172,046 206,960  APITAL OUTLAY - 44,217 66,930 -   | 882,5        | \$      | 873,206      | \$ | 863,303      | \$      | 762,898         | \$   | 747,932          | \$ | OTAL Dept 210.00-CTY ATTRNY, INSUR, & CLAIMS |
| JPPLIES         46,871         49,000         69,000         49,000           THER SERVICES AND CHARGES         218,703         192,223         172,046         206,960           APITAL OUTLAY         -         44,217         66,930         -   | <b>700</b> - | _       | 450 - 40     | _  | 100 070      | _       | 457 400         | _    | 410 705          | _  | •  |
| THER SERVICES AND CHARGES 218,703 192,223 172,046 206,960  APITAL OUTLAY - 44,217 66,930 -  | 700,1        | \$      |              | \$ |              | \$      |                 | ş    |                  | \$ |  |
| APITAL OUTLAY - 44,217 66,930 -   | 49,0         |         |              |    |              |         |                 |      |                  |    |  |
|   | 207,6        |         | 206,960      |    |              |         |                 |      | 218, <i>7</i> 03 |    |  |
| 'CTEAL DAMP 21 E.DY C'I E.DY E DG 4 202 € 0.42 120 € 1 651 0.45 € 01.4 122 €  |              | <b></b> |              |    |              | <b></b> |                 |      | -                |    |  |
| OFFICE \$ 60-5203 \$ 74-5,120 \$ 1,001,747 \$ 714,122 \$  | 956,7        | \$      | 914,122      | \$ | 1,001,949    | \$      | 943,128         | \$   | 884,283          | \$ | OTAL Dept 215.00-CITY CLERK                  |



| CE | M | ED. | AΙ | EII | IN |  |
|----|---|-----|----|-----|----|--|
|    |   |     |    |     |    |  |

|  | ACTUAL<br>2018-19 |            | ESTIMATED 2019-20 |            | BUDGET<br>2020-21 |                 | PRO.<br>2021-22 |                    | DJECTED 2022-23 |           |
|--|-------------------|------------|-------------------|------------|-------------------|-----------------|-----------------|--------------------|-----------------|-----------|
| Dept 270.00-HUMAN RESOURCES                |                   |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 381,902    | \$                | 404,098    | \$                | 410,581         | \$              | 425,875            | \$              | 440,588   |
| SUPPLIES                                   |                   | 333        |                   | 1,000      |                   | 1,000           |                 | 1,000              |                 | 1,000     |
| OTHER SERVICES AND CHARGES                 |                   | 111,810    |                   | 104,230    |                   | 1 <b>69,757</b> |                 | 145,975            |                 | 145,841   |
| CAPITAL OUTLAY                             |                   | 4,384      |                   | -          |                   | -               |                 | -                  |                 | -         |
| TOTAL Dept 270,00-HUMAN RESOURCES          | \$                | 498,429    | \$                | 509,328    | \$                | 581,338         | \$              | 572,850            | \$              | 587,429   |
| Dept 295.00-COMMUNITY RELATIONS            |                   |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 317,305    | \$                | 331,738    | \$                | 275,442         | \$              | 290,501            | \$              | 303,515   |
| SUPPLIES                                   |                   | 11,632     |                   | 10,900     |                   | 10,900          |                 | 10,900             |                 | 10,900    |
| OTHER SERVICES AND CHARGES                 |                   | 393,026    |                   | 341,029    |                   | 373,097         |                 | 342,869            |                 | 354,637   |
| CAPITAL OUTLAY                             |                   | -          |                   | _          |                   | 60,000          |                 | 60,000             |                 | 60,000    |
| TOTAL Dept 295.00-COMMUNITY RELATIONS      | \$                | 721,963    | \$                | 683,667    | \$                | 719,439         | \$              | 704,270            | \$              | 729,052   |
| Dept 294.00 ECONOMIC DEVELOPMENT           |                   |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 74,287     | \$                | 19,145     | \$                | 12,312          | \$              | 11,655             | \$              | 11,982    |
| SUPPLIES                                   |                   | 1,117      |                   | 2,650      |                   | 2,500           |                 | -                  |                 | -         |
| OTHER SERVICES AND CHARGES                 |                   | 21,682     |                   | 36,531     |                   | 38,316          |                 | 59,044             |                 | 39,214    |
| TOTAL Dept 296.00 ECONOMIC DEVELOPMENT     | \$                | 97,086     | \$                | 58,326     | \$                | 53,128          | \$              | 70,699             | \$              | 51,196    |
|  |                   | Public S   | afei              | у          |                   |                 |                 |                    |                 |           |
| Dept 301.00-POLICE DEPARTMENT              |                   |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$ 1              | 1,833,218  | \$                | 12,011,500 | \$                | 12,094,466      | <b>\$</b> I     | 2,811,676          | \$ 1            | 3,381,521 |
| SUPPLIES                                   | •                 | 314,713    | •                 | 269,910    | •                 | 291,500         | •               | 263,890            | •               | 263,890   |
| OTHER SERVICES AND CHARGES                 |                   | 1,105,311  |                   | 983,250    |                   | 1,042,945       |                 | 988,533            |                 | 994,717   |
| CAPITAL OUTLAY                             |                   | 32,984     |                   | 40,690     |                   | 88,950          |                 | -                  |                 | _         |
| TOTAL Dept 301.00-POLICE DEPARTMENT        | \$ 1              | 3,286,226  | \$                | 13,305,350 | \$                | 13,517,861      | <b>\$</b> I     | 4,064,099          | \$ 1            | 4,640,128 |
| •  |                   |            |                   |            |                   |                 |                 |                    |                 |           |
| Dept 337.00-FIRE DEPARTMENT                |                   |            |                   |            |                   |                 | _               |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 4,940,973  | \$                | 5,110,925  | \$                | 5,141,565       | \$              | 5,339,954          | \$              | 5,501,618 |
| SUPPLIES                                   |                   | 235,239    |                   | 196,500    |                   | 185,110         |                 | 184,500            |                 | 176,000   |
| OTHER SERVICES AND CHARGES                 |                   | 708,248    |                   | 599,810    |                   | 659,200         |                 | 583,824            |                 | 584,566   |
| CAPITAL OUTLAY                             |                   | 338,372    |                   | 737,066    |                   | 177,520         |                 | 22,120             |                 | -         |
| TOTAL Dept 337,00-FIRE DEPARTMENT          |                   | 6,222,832  | \$                | 6,644,301  | \$                | 6,163,395       | \$              | 6,130,398          | \$              | 6,262,184 |
| Public Safety Total                        | \$                | 9,509,058  | \$                | 19,949,651 | \$                | 19,681,256      | \$ 2            | 0,194, <b>4</b> 97 | \$ 2            | 0,902,312 |
|  | Ca                | mmunity De | eve/              | opment     |                   |                 |                 |                    |                 |           |
| Dept 371.00-COMMUNITY DEVELOPMENT-BUILDING | G                 |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 1,743,253  | \$                | 1,841,481  | \$                | 1,806,500       | \$              | 1,778,986          | \$              | 1,816,184 |
| SUPPLIES                                   |                   | 25,488     |                   | 25,120     |                   | 26,500          |                 | 26,500             |                 | 26,500    |
| OTHER SERVICES AND CHARGES                 |                   | 194,783    |                   | 223,047    |                   | 191,855         |                 | 192,879            |                 | 264,118   |
| CAPITAL OUTLAY                             |                   | -          |                   | 80,950     |                   | 17,360          |                 | 69,160             |                 | 31,000    |
| TOTAL Dept 371.00-COMM DEVELOP-BUILDING    | \$                | 1,963,524  | \$                | 2,170,598  | \$                | 2,042,215       | \$              | 2,067,525          | \$              | 2,137,802 |
| Dept 807.00-COMMUNITY DEVELOPMENT-PLANNIN  | IG                |            |                   |            |                   |                 |                 |                    |                 |           |
| PERSONNEL SERVICES                         | \$                | 472,904    | \$                | 492,890    | \$                | 415,357         | \$              | 435,112            | S               | 441,123   |
| SUPPLIES                                   | 7                 | 2,277      | •                 | 5.600      | 7                 | 5,600           | *               | 5,600              | 7               | 5,600     |
| OTHER SERVICES AND CHARGES                 |                   | 115,838    |                   | 124,366    |                   | 101,359         |                 | 197,283            |                 | 48,423    |
| CAPITAL OUTLAY                             |                   | -          |                   | -          |                   |                 |                 |                    |                 | 27,000    |
|  |                   | 591,019    | <u></u>           | 622.856    | <u></u>           | 522,316         | <u></u>         | 637,995            | <u></u>         | 522,146   |
| Community Development Total                |                   | 2,554,543  | - <del>*</del>    | 2,793,454  | <del></del> \$    | <del></del>     |                 | 2,705,520          |                 | 2,659,948 |





| GENERAL FUND                               |     |                   |     |                     |    |                   |    |                 |    |              |  |  |
|--|-----|-------------------|-----|---------------------|----|-------------------|----|-----------------|----|--------------|--|--|
|  |     | ACTUAL<br>2018-19 | _   | STIMATED<br>2019-20 |    | BUDGET<br>2020-21 |    | PROJ<br>2021-22 |    | D<br>2022-23 |  |  |
|  | Dei | oatment of        | Pub | viic Works          |    |                   |    |                 |    |              |  |  |
| Dept 442.00-DPW ADMINISTRATION DIVISION    | •   |                   |     |                     |    |                   |    |                 |    |              |  |  |
| PERSONNEL SERVICES                         | \$  | 292,766           | \$  | 332,080             | \$ | 332,224           | \$ | 345,776         | \$ | 358,116      |  |  |
| SUPPLIES                                   | -   | 51,445            | Ī   | 130,004             | Ī  | 10,400            | Ī  | 10,400          | -  | 10,400       |  |  |
| OTHER SERVICES AND CHARGES                 |     | 116,440           |     | 121,614             |    | 125,838           |    | 145,442         |    | 128,007      |  |  |
| CAPITAL OUTLAY                             |     | -                 |     | 28,876              |    | -                 |    | -               |    | -            |  |  |
| TOTAL Dept 442.00-DPW ADMINISTRATION       | \$  | 460,651           | \$  | 612,574             | \$ | 468,462           | \$ | 501,618         | \$ | 496,523      |  |  |
| Dept 442.10-DPW ENGINEERING DIVISION       |     |                   |     |                     |    |                   |    |                 |    |              |  |  |
| PERSONNEL SERVICES                         | \$  | 141,786           | \$  | 117,105             | \$ | 116,372           | \$ | 133,290         | \$ | 148,822      |  |  |
| SUPPLIES                                   |     | 1,637             |     | 2,000               |    | 2,000             |    | 2,000           |    | 2,000        |  |  |
| OTHER SERVICES AND CHARGES                 |     | 141,913           |     | 86,302              |    | 158,698           |    | 160,802         |    | 160,662      |  |  |
| CAPITAL OUTLAY                             |     | 231,141           |     | 55,273              |    | 149,270           |    | -               |    | -            |  |  |
| TOTAL Dept 442.10-DPW ENGINEERING DIVISION | \$  | 516,477           | \$  | 260,680             | \$ | 426,340           | \$ | 296,092         | \$ | 311,484      |  |  |
| Dept 442.20-DPW FIELD OPERATIONS DIVISION  |     |                   |     |                     |    |                   |    |                 |    |              |  |  |
| PERSONNEL SERVICES                         | \$  | 524,389           | \$  | 407,029             | \$ | 190,192           | \$ | 360,362         | \$ | 482,945      |  |  |
| SUPPLIES                                   |     | 87,019            |     | 122,208             |    | 109,500           |    | 109,500         |    | 109,500      |  |  |
| OTHER SERVICES AND CHARGES                 |     | 630,311           |     | 607,057             |    | 623,488           |    | 623,839         |    | 625,146      |  |  |
| CAPITAL OUTLAY                             |     | 711,343           |     | 779,355             |    | 11,040            |    |                 |    |              |  |  |
| TOTAL Dept 442.20-DPW FIELD OPERATIONS     | \$  | 1,953,062         | \$  | 1,915,649           | \$ | 934,220           | \$ | 1,093,701       | \$ | 1,217,591    |  |  |
| Dept 442.30-DPW FLEET ASSET DIVISION       |     |                   |     |                     |    |                   |    |                 |    |              |  |  |
| PERSONNEL SERVICES                         | \$  | 420,139           | \$  | 409,076             | \$ | 403,153           | \$ | 417,219         | \$ | 433,092      |  |  |
| SUPPLIES                                   |     | 45,102            |     | 39,000              |    | 27,000            |    | 28,000          |    | 28,000       |  |  |
| OTHER SERVICES AND CHARGES                 |     | 283,690           |     | 320,619             |    | 334,579           |    | 333,215         |    | 325,212      |  |  |
| CAPITAL OUTLAY                             |     | 98,518            |     | 92,524              |    | 189,500           |    | 385,440         |    | 579,080      |  |  |
| TOTAL Dept 442.30-DPW FLEET ASSET DIVISION | \$  | 847,449           | \$  | 861,219             | \$ | 954,232           | \$ | 1,163,874       | \$ | 1,365,384    |  |  |
| Department of Public Works Total           | \$  | 3,777,639         | \$  | 3,650,122           | \$ | 2,783,254         | \$ | 3,055,285       | \$ | 3,390,982    |  |  |



|   |     | GENERA                                | L FI | JND                 |                   |     |                 |                  |            |  |
|---|-----|---------------------------------------|------|---------------------|-------------------|-----|-----------------|------------------|------------|--|
|   | _   | ACTUAL<br>2018-19                     | _    | STIMATED<br>2017-20 | BUDGET<br>2020-21 | :   | PROJ<br>2021-22 | ECTED<br>2022-23 |            |  |
| Dept 665.00-NOVI YOUTH ASSISTANCE                         |     |                                       |      |                     |                   |     |                 |                  |            |  |
| PERSONNEL SERVICES  | \$  | 41,246                                | \$   | 41,142              | \$<br>39,912      | \$  | 39,963          | \$               | 40,044     |  |
| SUPPLIES  |     | 7,897                                 |      | 5,800               | 5,500             |     | 5,500           |                  | 5,500      |  |
| OTHER SERVICES AND CHARGES                                |     | 107                                   |      | 700                 | <br>536           |     | 535             |                  | 535        |  |
| TOTAL Dept 665.00-NOVI YOUTH ASSISTANCE                   | \$  | 49,250                                | \$   | 47,642              | \$<br>45,948      | \$  | 45,998          | \$               | 46,079     |  |
| Dept 803.00-HISTORICAL COMMISSION                         |     |                                       |      |                     |                   |     |                 |                  |            |  |
| OTHER SERVICES AND CHARGES                                | \$  | 5,008                                 | \$   | 4,000               | \$<br>13,860      | \$  | 13,860          | \$               | 13,860     |  |
| TOTAL Dept 803.00-HISTORICAL COMMISSION                   | \$  | 5,008                                 | \$   | 4,000               | \$<br>13,860      | \$  | 13,860          | \$               | 13,860     |  |
| Dept 940.00-TRANSFER TO OTHER FUNDS                       |     |                                       |      |                     |                   |     |                 |                  |            |  |
| TRANSFERS OUT   | \$  | 6,636                                 | \$   | 92,000              | \$<br>225,000     | \$  | 274,650         | \$               | 331,590    |  |
| TOTAL Dept 940.00-TRANSFER TO OTHER FUNDS                 | \$  | 6,636                                 | \$   | 92,000              | \$<br>225,000     | \$  | 274,650         | \$               | 331,590    |  |
| TOTAL APPROPRIATIONS                                      | \$3 | 5,187,203                             | \$   | 86,286,479          | \$<br>35,342,824  | \$8 | 6,280,899       | \$ :             | 37,881,570 |  |
| NET OF REVENUES/APPROPRIATIONS                            | \$  | (521,957)                             | \$   | (1,328,441)         | \$<br>-           | \$  | -               | \$               | -          |  |
| BEGINNING FUND BALANCE                                    |     | 11,819,066                            |      | 11,297,109          | <br>9,968,668     |     | 9,968,668       |                  | 9,968,668  |  |
| ENDING FUND BALANCE                                       | \$1 | 1,297,109                             | \$   | 7,748,668           | \$<br>9,768,668   | \$  | 7,948,668       | \$               | 9,968,668  |  |
| Fund balance as a percentage of total annual expenditures |     | 32%                                   |      | 28%                 | 28%               |     | 27%             |                  | 26%        |  |
| Ending Fund Balance (22% min)                             | \$  | 7,741,185                             | \$   | 7,972,025           | \$<br>7,775,421   | \$  | 7,981,798       | \$               | 8,333,945  |  |
| Funds above / (below) 22% min                             |     | 3,555,924                             | \$   | 1,996,643           | \$<br>2,193,247   |     | 1,986,870       | \$               | 1,634,723  |  |
| Ending Fund Balance (25% max)                             | \$  | 8,796,801                             | \$   | 9,059,120           | \$<br>8,835,706   | \$  | 9,070,225       | \$               | 9,470,393  |  |
| Funds above / (below) 25% max                             | - ' | 2,500,308                             | \$   | 909,548             | \$<br>1,132,962   | \$  |                 | \$               | 498,276    |  |
|   |     | · · · · · · · · · · · · · · · · · · · |      | ·                   | ·                 |     |                 |                  |            |  |

<sup>\*</sup> **Total Appropriations** include service improvements, capital outlay, vehicles, and capital improvements. The level of such expenditures is dictated by available funds from accumulated fund balance and anticipated revenue above annual expenditures in conjunction with the targeted fund balance.

-12%

0%

-4%

Estimated Change in Fund Balance





#### **Special Revenue Funds**

#### **Major Street Fund**

The Major Street Fund's purpose is to account for expenditures associated with the construction and maintenance needs of the Major Street portion (as defined by State Act 51) of the City's street network. Financing is primarily provided by the City's share of State gas and weight taxes.

|   |      | ACTUAL<br>2018-19      | _  | STIMATED<br>2019-20  | BUDGET<br>2020-21 |                      | 2021-22 |                      | JECTED<br>2022-23 |          |
|---|------|------------------------|----|----------------------|-------------------|----------------------|---------|----------------------|-------------------|----------|
| STIMATED REVENUES Interest income                         | \$   | 94,094                 | \$ | 24,111               | \$                | 43,350               | \$      | 39,470               | \$                | 28,49    |
| Other revenue   | •    | -                      |    | 157,436              | •                 | -                    | •       | -                    | •                 | -        |
| State sources   |      | 4,608,574              |    | 3,941,500            |                   | 4,083,200            |         | 4,914,600            |                   | 5,715,00 |
| Transfers in  |      | 203,000                |    |                      |                   |                      |         | <b>-</b>             |                   | 225,00   |
| OTAL ESTIMATED REVENUES                                   | \$   | 4,905,468              | \$ | 4,123,047            | \$                | 4,126,550            | \$      | 4,956,070            | \$                | 5,968,49 |
| APPROPRIATIONS  |      |                        |    |                      |                   |                      |         |                      |                   |          |
| Other services and charges                                | \$   | 1,482,176              | \$ | 1,622,892            | \$                | 1,662,350            | \$      | 1,550,350            | \$                | 1,550,35 |
| Capital outlay Transfers out                              |      | 2,210,720<br>2,050,000 |    | 2,295,655<br>700,000 |                   | 420,000<br>2,100,000 |         | 504,390<br>2,835,000 |                   | 4,318,14 |
| OTAL APPROPRIATIONS                                       | -\$- | 5,742,876              | \$ | 4,418,547            | \$                |                      | \$      | 4,889,740            | \$                | 5,848,49 |
| NET OF REVENUES/APPROPRIATIONS - FUND 202                 | -3-  | (837,228)              |    | (495,500)            |                   | (55,800)             | -3-     | 66,330               | \$                | 100,00   |
| BEGINNING FUND BALANCE                                    |      | 1,800,609              | _  | 963,381              | _                 | 467,881              |         | 412.08T              | -                 | 478,41   |
| ENDING FUND BALANCE                                       | \$   | 943,381                | \$ | 447,881              | \$                | 412,081              | \$      | 478,411              | \$                | 578,41   |
| Fund balance as a percentage of total annual expenditures |      | 17%                    |    | 10%                  |                   | 10%                  |         | 10%                  |                   | 10%      |
| inding Fund Balance (10% minimum)                         | \$   | 574.290                | \$ | 461.855              | \$                | 418.235              | \$      | 488.974              | \$                | 586.84   |
| unds above / (below) 10% minimum                          | \$   | 389,091                | \$ | 6,026                | \$                | (6,154)              | \$      | (10,563)             | \$                | (8,43    |
| nding Fund Balance (20% maximum)                          | \$   | 1,148,579              | \$ | 923,709              | \$                | 836,470              | \$      | 977,948              | \$                | 1,173,69 |
|   |      |                        |    |                      |                   |                      |         | (499,537)            |                   | (595,28  |



#### **Local Street Fund**

The Local Street Fund's purpose is to account for expenditures associated with the construction and maintenance needs of the City's Local Streets. Financing is provided by the City's share of State gas and weight taxes and transfers from other funds.

|   | LOC | AL STREET           | FU                | ND                  |                   |                     |                 |                     |                    |                     |
|---|-----|---------------------|-------------------|---------------------|-------------------|---------------------|-----------------|---------------------|--------------------|---------------------|
|   |     | ACTUAL<br>2018-19   | ESTIMATED 2019-20 |                     | BUDGET<br>2020-21 |                     | PRO.<br>2021-22 |                     | JECTE D<br>2022-23 |                     |
| ESTIMATED REVENUES  | _   | 1.5.750             | _                 |                     | _                 | 10.050              | _               |                     | _                  |                     |
| Interest income   | \$  | 15,752<br>1.626,858 | \$                | 21,813<br>1,398,500 | \$                | 18,250<br>1,151,800 | \$              | 14,470<br>1,584,400 | \$                 | 15,700<br>2,019,000 |
| State sources<br>Transfers in                             |     | 4.000,000           |                   | 6.745.000           |                   | 6.755,000           |                 | 6.910.000           |                    | 3.125.000           |
| TOTAL ESTIMATED REVENUES                                  | \$  | 5,642,610           | \$                | 8,165,313           | \$                | 7,925,050           | \$              |                     | \$                 | 5,159,700           |
| APPROPRIATIONS .  |     |                     |                   |                     |                   |                     |                 |                     |                    |                     |
| Other services and charges                                | \$  | 1,631,318           | \$                | 1,501,659           | \$                | 1,539,400           | \$              | 2,039,400           | \$                 | 1,539,400           |
| Capital outlay  |     | 3,953,906           |                   | 5,543,913           |                   | 7,212,850           |                 | 6,500,070           |                    | 3,850,000           |
| OTAL APPROPRIATIONS                                       | \$  | 5,585,224           | Ş                 | 7,045,572           | \$                | 8,752,250           | Ş               | 8,539,470           | \$                 | 5,389,400           |
| NET OF REVENUES/APPROPRIATIONS - FUND 203                 | \$  | 57,386              | -\$               | 1,119,741           | \$                | (827,200)           | \$              | (30,600)            | \$                 | (229,700            |
| BEGINNING FUND BALANCE                                    |     | 542,184             |                   | 599,570             |                   | 1,719,311           |                 | <b>892,</b> 111     |                    | 861,511             |
| ENDING FUND BALANCE                                       | \$  | 599,570             | \$                | 1,719,311           | \$                | 892,111             | \$              | 861,511             | \$                 | 631,811             |
| Fund balance as a percentage of total annual expenditures |     | 11%                 |                   | 24%                 |                   | 10%                 |                 | 10%                 |                    | 12%                 |
| Ending Fund Balance (10% minimum)                         | \$  | 558,522             | \$                | 704,557             | \$                | 875,225             | \$              | 853,947             | \$                 | 538,940             |
| funds above / (below) 10% minimum                         | \$  | 41,048              | \$                | 1,014,754           | \$                | 16,886              | \$              | 7,564               | \$                 | 92,871              |
| inding Fund Balance (20% maximum)                         | \$  | 1,117,045           | \$                | 1,409,114           | \$                | 1,750,450           | \$              | 1,707,894           | \$                 | 1,077,880           |
| unds above / (below) 20% maximum                          | \$  | (517,475)           | \$                | 310,197             | \$                | (858,339)           | \$              | (846,383)           | \$                 | (446,069            |
| Estimated Change in Fund Balance                          |     | 11%                 |                   | 187%                |                   | -48%                |                 | -3%                 |                    | -27%                |



Eleven Mile Rd

#### **Municipal Street Fund**

The Municipal Street Fund is used to enhance the Major and Local Street Funds, and to provide matching funds for County roads. This fund accounts for a City Charter authorized property tax millage to supplement the Major and Local Street Funds that have limited resources due to the reliance on the State gas and weight tax.

|  |     | ACTUAL            | _   | PRIMATE B           |          | BURCET            |    | PRO.II            |      | h            |
|--|-----|-------------------|-----|---------------------|----------|-------------------|----|-------------------|------|--------------|
|  |     | ACTUAL<br>2018-19 |     | STANATED<br>2019-20 |          | BUDGET<br>2020-21 |    | 2021-22           | ECIE | ບ<br>2022-23 |
| ESTIMATED REVENUES                           |     |                   |     |                     |          |                   |    |                   |      |              |
| Property tax revenue                         | \$  | 5,288,116         | \$  | 5,502,800           | \$       | 5,711,286         | \$ | 5, <b>737,807</b> | \$   | 5,821,616    |
| Interest income                              |     | 267,514           |     | 170,677             |          | 120,140           |    | 110,408           |      | 46,089       |
| Licenses, permits & charges for services     |     | 44,124            |     | 10,000              |          | 10,000            |    | 10,000            |      | 10,000       |
| Other revenue                                |     | 410,955           |     | 346,900             |          | 694,259           |    | 318,000           |      | 320,000      |
| Donations                                    |     | -                 |     | 8,583               |          | -                 |    | -                 |      | -            |
| Special assessments levied                   |     | 13,032            |     |                     |          |                   |    |                   |      |              |
| TOTAL ESTIMATED REVENUES                     | \$  | 6,023,741         | \$  | 6,038,960           | \$       | 4,535,485         | \$ | 6,176,215         | \$   | 6,197,705    |
| APPROPRIATIONS                               |     |                   |     | TD0 670             |          | 000 00F           |    | 000 105           |      | 250 005      |
| Other services and charges                   | \$  | 575,089           | \$  | 730,979             | \$       | 992,835           | \$ | 880,125           | \$   | 856,325      |
| Capital outlay                               |     | 71,947            |     | 1,129,961           |          | 682,850           |    | 2,609,090         |      | 450,200      |
| Transfers out                                |     | 5,138,000         |     | 6,045,000           | <u> </u> | 4,655,000         |    | 4,075,000         |      | 3,350,000    |
| TOTAL APPROPRIATIONS                         | Þ   | 5,785,036         | \$  | 7,905,940           | ş        | 6,330,685         | Þ  | 7,564,215         | \$   | 4,458,525    |
| NET OF REVENUES/APPROPRIATIONS - FUND 204    | -\$ | 238,705           | -\$ | (1.866.980)         | \$       | 205,000           | \$ | (1,388,000)       | \$   | 1,539,180    |
| BEGINNING FUND BALANCE                       |     | 3,631,596         |     | 3,870,301           |          | 2,003,321         |    | 2,208,321         |      | 820,321      |
| ENDING FUND BALANCE                          | \$  | 3,870,301         | \$  | 2,003,32T           | \$       | 2,208,321         | \$ | <b>520,321</b>    | \$   | 2,357,501    |
| Fund balance as a percentage of total annual |     | 67%               |     | 25%                 |          | 35%               |    | 11%               |      | 51%          |
| expenditures                                 |     | <b>07</b> / 0     |     | 23/0                |          | 00/0              |    | 11/0              |      | 31/0         |
| Ending Fund Balance (10% minimum)            | \$  | 578,504           | \$  | 790,594             | \$       | 633,069           | \$ | 756,422           | \$   | 465,853      |
| Funds above / (below) 10% minimum            | \$  | 3,291,797         | \$  | 1,212,727           | \$       | 1,575,253         | \$ | 63,900            | \$   | 1,893,649    |
| Ending Fund Balance (20% maximum)            | \$  | 1,157,007         | \$  | 1,581,188           | \$       | 1,266,137         | \$ | 1,512,843         | \$   | 931,705      |
| Funds above / (below) 20% maximum            | \$  | 2,713,294         | \$  | 422,133             | \$       | 942,184           | \$ | (692,522)         | \$   | 1,427,796    |
| Estimated Change in Fund Balance             |     | 7%                |     | -48%                |          | 10%               |    | -63%              |      |              |



#### Parks, Recreation, and Cultural Services Fund

The departments within this fund administer all parks, recreation and cultural services operations, including strategic direction, policy development, resource identification, and serves as the liaison to the Parks, Recreation and Cultural Services Commission and the Novi Parks Foundation.

|  |     | ACTUAL<br>2018-19   | E        | STIMATED<br>2019-20  |     | BUDGET<br>2020-21   |          | PROJI<br>2021-22    |    | D<br>2022-23 |
|--|-----|---------------------|----------|----------------------|-----|---------------------|----------|---------------------|----|--------------|
| ESTIMATED REVENUES   |     | 1 250 000           | <u> </u> | 1 411 994            | s   | 1 440 00E           | <u> </u> | 1 475 000           | 一  | 1.497.215    |
| Properly tax revenue  Donations                              | •   | 1,358,822<br>38,770 | Þ        | 1,411,336<br>315,575 | Þ   | 1,468,995<br>50,077 | Þ        | 1,475,893<br>19,722 | \$ | 52.17        |
| Interest income  |     | 30,770<br>49,417    |          | 31,477               |     | 16.772              |          | 16,656              |    | 16.65        |
| Older adult program revenue                                  |     | 181.725             |          | 147.696              |     | 156.325             |          | 188.450             |    | 188.45       |
| Other revenue  |     | 5.308               |          | 11.923               |     | 5.000               |          | 5,000               |    | 5.00         |
| Program revenue  |     | 1.327.609           |          | 996.615              |     | 1.226,700           |          | 1.373.900           |    | 1,373.90     |
| Transfers in   |     | 50,000              |          | 83,000               |     | 225,000             |          | 224,650             |    | 161,59       |
| OTAL ESTIMATED REVENUES                                      | \$  | 3,011,451           | \$       | 2,997,622            | \$  | 3,148,847           | \$       | 3,304,271           | \$ | 3,274,78     |
| PPROPRIATIONS  |     |                     |          |                      |     |                     |          |                     |    |              |
| Personnel services   | \$  | 1,201,319           | \$       | 1,384,121            | \$  | 1,441,686           | \$       | 1,480,540           | \$ | 1,539,65     |
| Supplies   |     | 61,314              |          | 108,381              |     | 94,240              |          | 94,240              |    | 94,24        |
| Other services and charges                                   |     | 1,544,631           |          | 1,285,120            |     | 1,289,548           |          | 1,473,191           |    | 1,425,07     |
| Capital outlay   |     | 171,844             |          | 595,050              | -T- | 510,481             |          | 199,650             |    | 175,59       |
| CIAL APPROPRIATIONS  | \$  | 2,979,108           | \$       | 3,372,672            | Ş   | 3,335,955           | \$       | 3,247,621           | \$ | 3,234,55     |
| NET OF REVENUES/APPROPRIATIONS - FUND 208                    | -\$ | 32,543              | \$       | (375,050)            | \$  | (187,086)           | \$       | 56,650              | \$ | 60,43        |
| BEGINNING FUND BALANCE                                       |     | 1,056,365           |          | 1,088,908            |     | 713,858             |          | 526,772             |    | 583,42       |
| ENDING FUND BALANCE  | ş   | 1,066,908           | Ş        | 713,858              | \$  | 524,772             | Ş        | 583,422             | Ş  | 643,85       |
| Fund balance as a percentage of total annual<br>expenditures |     | 37%                 |          | 21%                  |     | 16%                 |          | 18%                 |    | 20%          |
| inding Fund Balance (12% minimum)                            | \$  | 357,493             | \$       | 404,721              | \$  | 400,315             | \$       | 389,715             | \$ | 388,14       |
| unds above / (below) 12% minimum                             | \$  | 731,415             | \$       | 309,137              | \$  | 126,457             | \$       | 193,707             | \$ | 255,70       |
| nding Fund Balance (22% maximum)                             | \$  | 655,404             | \$       | 741,988              | \$  | 733,910             | \$       | 714,477             | \$ | 711,60       |
| unds above / (below) 22% maximum                             | \$  | 433,504             | \$       | (28,130)             | \$  | (207,138)           | \$       | (131,055)           | \$ | (67,75       |
| Estimated Change in Fund Balance                             |     | 3%                  |          | -34%                 |     | -26%                |          | 11%                 |    | 10%          |



Eleven Mile Rd

#### Tree Fund

This fund was established to cover most of the cost of City tree replacement and future maintenance costs. Proceeds vary from year to year and come from fines, fees paid by developers and street tree maintenance charges pursuant to the City Charter and Code of Ordinances.

|   |    | TREE FUN          | D  |                     |    |                   |    |                  |    |              |
|---|----|-------------------|----|---------------------|----|-------------------|----|------------------|----|--------------|
|   |    | ACTUAL<br>2018-19 | _  | STIMATED<br>2019-20 |    | BUDGET<br>2020-21 |    | PROJI<br>2021-22 |    | D<br>2022-23 |
| ESTIMATED REVENUES  | _  |                   | _  |                     | _  |                   | _  |                  | _  |              |
| State grants  | \$ | 363,852           | \$ | -                   | \$ | -                 | \$ | -                | \$ | -            |
| Interest income   |    | 143,284           |    | <i>7</i> 8,971      |    | 100,416           |    | 100,400          |    | 100,465      |
| Donations   |    | 4,750             |    | -                   |    | -                 |    | -                |    | -            |
| Other revenue   |    | 1,157,150         |    | 450,000             |    | 415,000           |    | 365,000          |    | 340,000      |
| TOTAL ESTIMATED REVENUES                                  | \$ | 1,669,036         | \$ | 526,971             | \$ | 515,416           | \$ | 465,400          | Ş  | 440,465      |
| APPROPRIATIONS  |    |                   |    |                     |    |                   |    |                  |    |              |
| Personnel services  | \$ | 71,418            | \$ | 74,927              | \$ | 76,446            | \$ | 78,430           | \$ | 80,495       |
| Supplies  |    | 971               |    | 1,000               |    | 1,000             |    | 1,000            |    | 1,000        |
| Other services and charges                                |    | 430,436           |    | 593,044             |    | 580,970           |    | 505,970          |    | 505,970      |
| Capital outlay  |    | 545,748           |    | 232,431             |    | -                 |    | -                |    | -            |
| TOTAL APPROPRIATIONS                                      | \$ | 1,048,573         | \$ | 901,402             | \$ | 458,416           | \$ | 585,400          | \$ | 587,465      |
| NET OF REVENUES/APPROPRIATIONS - FUND 209                 | \$ | 620,463           | \$ | (372,431)           | \$ | (143,000)         | \$ | (120,000)        | \$ | (147,000)    |
| BEGINNING FUND BALANCE                                    |    | 3,688,820         |    | 4,309,283           |    | 3,936,852         |    | 3,793,852        |    | 3,673,852    |
| ENDING FUND BALANCE                                       | \$ | 4,309,283         | \$ | 3,936,852           | \$ | 3,793,852         | \$ | 3,673,852        | \$ | 3,526,852    |
| Fund balance as a percentage of total annual expenditures |    | 411%              |    | 437%                |    | 576%              |    | 628%             |    | 600%         |
| Ending Fund Balance (\$500,000 minimum)                   | \$ | 500,000           | \$ | 500,000             | \$ | 500,000           | \$ | 500,000          | \$ | 500,000      |
| Funds above / (below) \$500,000 minimum                   | \$ | 3,809,283         | \$ | 3,436,852           | \$ | 3,293,852         | \$ | 3,173,852        | \$ | 3,026,852    |
| Estimated Change in Fund Balance                          |    | 17%               |    | - <b>9</b> %        |    | -4%               |    | -3%              |    | -4%          |

#### **Drain Fund**

This fund includes a special property tax millage that was approved for the purpose of improving and maintaining the City's regional and arterial detention system.

|   |      | DRAIN FU          | ND  |                  |    |                   |                |                 |      |              |
|---|------|-------------------|-----|------------------|----|-------------------|----------------|-----------------|------|--------------|
|   |      | ACTUAL<br>2018-19 | E   | STIMATED 2019-20 |    | BUDGET<br>2020-21 |                | PROJ<br>2021-22 | ECTE | D<br>2022-23 |
| ESTIMATED REVENUES  | _    |                   | _   |                  | _  |                   | _              |                 | _    |              |
| Properly tax revenue                                      | \$   | 1,517,012         | \$  | 2.152,659        | \$ | 2,229,182         | \$             | 2,313,123       | \$   | 2,400,298    |
| Interest income   |      | 20,411            |     | 1 <b>4,872</b>   |    | 14,423            |                | 12,893          |      | 11,381       |
| Other revenue   |      | 89,258            |     | 10,000           |    | 10,000            |                | 10,000          |      | 10,000       |
| Transfers in  |      | 279,000           |     | 1,791,040        |    | -                 |                | -               |      | -            |
| TOTAL ESTIMATED REVENUES                                  | - \$ | 1,905,681         | \$  | 3,768,571        | \$ | 2,253,605         | \$             | 2,334,014       | \$   | 2,421,671    |
| APPROPRIATIONS  |      |                   |     |                  |    |                   |                |                 |      |              |
| Personnel services  | \$   | 23,438            | \$  | 23,360           | \$ | 23,437            | \$             | -               | \$   | -            |
| Other services and charges                                |      | 724,222           |     | 1,214,768        |    | 993,328           |                | 909,906         |      | 909,909      |
| Capital outlay  |      | 682,944           |     | 2,630,673        |    | 1,075,840         |                | 1,353,110       |      | 1,053,770    |
| Transfers out   |      | 600,930           |     | 99,770           |    | 161,000           |                | 73,000          |      | 458,000      |
| TOTAL APPROPRIATIONS                                      | \$   | 2,031,534         | \$  | 3,965,571        | \$ | 2,253,605         | \$             | 2,334,014       | \$   | 2,421,679    |
| NET OF REVENUES/APPROPRIATIONS - FUND 210                 | \$   | (125,853)         | -\$ |                  | \$ |                   | <del></del> \$ |                 | \$   |              |
| BEGINNING FUND BALANCE                                    |      | 126,980           |     | 1,127            |    | 1,127             |                | 1,127           |      | 1,127        |
| ENDING FUND BALANCE                                       | -\$  | 1,127             | \$  | 1,127            | \$ | 1,127             | \$             | 1,127           | \$   | 1,127        |
| Fund balance as a percentage of total annual expenditures |      | 0%                |     | 0%               |    | 0%                |                | 0%              |      | 0%           |
| Estimated Change in Fund Balance                          |      | -99%              |     | 0%               |    | 0%                |                | 0%              |      | 0%           |



Eleven Mile Rd

#### **Rubbish Collection Fund**

The Rubbish Collection Fund records the activity related to the City of Novi trash/recycle program which began in July 2016. The City bills for half of the annual service on the July tax bill and the balance of the service is placed on the December tax bill.

|   |    | ACTUAL<br>2015-19 | <br>STIMATED<br>2019-20 |               | BUDGET<br>2020-21 |               | PROJ<br>2021-22 |     | D<br>2022-23 |
|---|----|-------------------|-------------------------|---------------|-------------------|---------------|-----------------|-----|--------------|
| STIMATED REVENUES   | _  |                   |                         | $\overline{}$ |                   | $\overline{}$ |                 | _   |              |
| Interest Income   | \$ | 11,724            | \$<br>2,000             | \$            | 1,000             | \$            | 7,000           | \$  | 1,00         |
| Ucenses, permits & charges for services                   |    | 2,387,803         | 2,519,000               |               | 2,550,000         |               | 2,625,000       |     | 2,700,00     |
| Other revenue   |    | 5,334             | <del>-</del>            |               | -                 |               | -               |     | -            |
| Transfers In  |    | 12,015            | <br>9,000               |               |                   |               |                 |     |              |
| OTAL ESTIMATED REVENUES                                   | \$ | 2,416,876         | \$<br>2,530,000         | \$            | 2,551,000         | \$            | 2,626,000       | \$  | 2,701,00     |
| PPROPRIATIONS   |    |                   |                         |               |                   |               |                 |     |              |
| Supplies  | \$ | 855               | \$<br>-                 | \$            | -                 | \$            | -               | \$  | -            |
| Other services and charges                                |    | 2,416,021         | 2,530,000               |               | 2,551,000         |               | 2,626,000       |     | 2,701,00     |
| OTAL APPROPRIATIONS                                       | \$ | 2,416,876         | \$<br>2,530,000         | \$            | 2,551,000         | \$            | 2,626,000       | \$  | 2,701,00     |
| ET OF REVENUES/APPROPRIATIONS - FUND 210                  |    |                   | \$<br>                  | \$            |                   |               |                 | -\$ |              |
| BEGINNING FUND BALANCE                                    |    | -                 | -                       |               | -                 |               | -               |     | -            |
| ENDING FUND BALANCE                                       | \$ | -                 | \$<br>                  | \$            |                   | \$            |                 | \$  |              |
| Fund balance as a percentage of total annual expenditures |    | 0%                | 0%                      |               | 0%                |               | 0%              |     | 0%           |



#### PEG Cable Fund

This fund was established to track the revenues and expenditures related to providing cable services to the City, including cable franchise revenue and cable production fees. However, as of September 2019 this fund only tracks interest income and operating expenditures due to changes in regulations. (The PEG Cable Capital Fund was created and its purpose is to account for capital projects and record PEG Cable revenue as of September 2019.)

|   | PEG      | CABLE             | FUN | D                    |    |                   |     |                 |    |              |
|---|----------|-------------------|-----|----------------------|----|-------------------|-----|-----------------|----|--------------|
|   | -        | ACTUAL<br>2018-19 | _   | \$TIMATED<br>2019-20 |    | BUDGET<br>2020-21 |     | PROJ<br>2021-22 |    | D<br>2022-23 |
| ESTIMATED REVENUES  | <u>—</u> | 2010-17           |     | 2017-20              | _  | 2020-21           |     | 2021-22         | _  | 2022-23      |
| Interest income   | \$       | 23,447            | \$  | 7,561                | \$ | 10,045            | \$  | 4,605           | \$ | 2,222        |
| Licenses, permits & charges for services                  |          | 362,344           |     | 141,000              |    | -                 |     | -               |    | -            |
| Transfers In  |          | -                 |     | -                    |    | -                 |     | -               |    | 120,000      |
| TOTAL ESTIMATED REVENUES                                  | \$       | 385,791           | \$  | T48,541              | \$ | 10,045            | \$  | 4,605           | \$ | 122,222      |
| APPROPRIATIONS  |          |                   |     |                      |    |                   |     |                 |    |              |
| Personnel services  | \$       | 213,104           | \$  | 227,024              | \$ | 223,425           | \$  | 227,485         | \$ | 233,102      |
| Supplies  |          | 5,650             |     | 5,100                |    | 5,000             |     | 5,000           |    | 5,000        |
| Other services and charges                                |          | 36,934            |     | 50,940               |    | 46,620            |     | 43,120          |    | 43,120       |
| Capital outlay  |          | 68,364            |     | 20,000               |    |                   |     |                 |    |              |
| TOTAL APPROPRIATIONS                                      | \$       | 324,052           | \$  | 303,064              | \$ | 275,045           | \$  | 275,605         | \$ | 281,222      |
| NET OF REVENUES/APPROPRIATIONS - FUND 263                 | \$       | 61,739            | -\$ | (154,503)            | \$ | (265,000)         | -\$ | (271,000)       | \$ | (159,000)    |
| BEGINNING FUND BALANCE                                    |          | 788,168           |     | 849,907              |    | 695,404           |     | 430,404         |    | 159,404      |
| ENDING FUND BALANCE                                       | \$       | 849,907           | \$  | 695,404              | \$ | 430,404           | Ş   | 159,404         | \$ | 404          |
| Fund balance as a percentage of total annual expenditures |          | 262%              |     | 229%                 |    | 156%              |     | 58%             |    | 0%           |
| Estimated Change in Fund Balance                          |          | 8%                |     | -18%                 |    | -38%              |     | -63%            |    | -100%        |



#### Community Development Block Grant (CDBG) Fund

This fund records federal grant monies passed through to the City from Oakland County. These funds are used to support the youth assistance program and minor home repair program.

|  | -  | ACTUAL<br>2018-19    |           | TIMATED<br>2019-20 | BUDGET<br>2020-21        | <br>PROJ<br>2021-22      |           | )<br>2022-28       |
|--|----|----------------------|-----------|--------------------|--------------------------|--------------------------|-----------|--------------------|
| ESTIMATED REVENUES Federal grants TOTAL ESTIMATED REVENUES       | \$ | 42,656<br>42,656     | <u>\$</u> | 157,281<br>157,281 | \$<br>130,530<br>130,530 | \$<br>110,000<br>110,000 | <u>\$</u> | 110,000<br>110,000 |
| APPROPRIATIONS Other services and charges                        | \$ | 64,139               | \$        | 106,207            | \$<br>130,530            | \$<br>110,000            | \$        | 110,000            |
| OTAL APPROPRIATIONS  | \$ | 64,139               | \$        | 106,207            | \$<br>130,530            | \$<br>110,000            | \$        | 110,000            |
| NET OF REVENUES/APPROPRIATIONS - FUND 264 BEGINNING FUND BALANCE | \$ | (21,483)<br>(29,591) | \$        | 51,074<br>(51,074) | \$<br>                   | \$<br>-<br>-             | \$        |                    |
| ENDING FUND BALANCE  | \$ | (51,074)             | \$        | -                  | \$<br>                   | \$<br>-                  | \$        |                    |
| Fund balance as a percentage of total annual expenditures        |    | -80%                 |           | 0%                 | 0%                       | 0%                       |           | 0%                 |
| Estimated Change in Fund Balance                                 |    | 73%                  |           | -100%              | 0%                       | 0%                       |           | 0%                 |



#### Forfeiture Fund

This fund records all receipts and expenditures relating to Federal, State, Local and OWI, forfeited and legally restricted, funds relating to narcotic trafficking, money laundering, State laws and ordinances.

|   |     | ACTUAL    | E  | STIMATED  |     | BUDGET    |           | PROJ     | ECTE |          |
|---|-----|-----------|----|-----------|-----|-----------|-----------|----------|------|----------|
|   |     | 2018-19   |    | 2019-20   | :   | 2020-21   | :         | 2021-22  |      | 2022-23  |
| ESTLANATED REVENUES                                       |     |           |    |           |     |           |           |          |      |          |
| Federal grants  | \$  | -         | \$ | 5,000     | \$  | 5,000     | \$        | 5,000    | \$   | 5,000    |
| Fines and forfeitures                                     |     | 185,026   |    | 209,000   |     | 259,000   |           | 284,000  |      | 346,000  |
| Interest income   |     | 12,849    |    | 4,325     |     | 4,965     |           | 4,570    |      | 3,495    |
| Other revenue   |     | 12,735    |    | 15,686    |     | 3,000     |           | 3,000    |      | 3,000    |
| TOTAL ESTIMATED REVENUES                                  | \$  | 210,610   | \$ | 234,011   | \$  | 271,945   | -\$-      | 296,570  | \$   | 357,495  |
| APPROPRIATIONS  |     |           |    |           |     |           |           |          |      |          |
| Supplies  | \$  | 62,266    | \$ | 39,500    | \$  | 20,000    | \$        | 20,000   | \$   | 20,000   |
| Other services and charges                                |     | 524       |    | 525       |     | 525       |           | 525      |      | 523      |
| Capital outlay  |     | 300,611   |    | 343,997   |     | 370,440   |           | 333,120  |      | 336,970  |
| TOTAL APPROPRIATIONS                                      | \$  | 343,401   | \$ | 384,022   | \$  | 390,965   | \$        | 353,645  | \$   | 357,495  |
| NET OF REVENUES/APPROPRIATIONS - FUND 266                 | -\$ | (152,791) | \$ | (150,011) | -\$ | (119,000) |           | (57,075) |      | <u>-</u> |
| BEGINNING FUND BALANCE                                    |     | 478,877   |    | 326,086   |     | 176,075   |           | 57,075   |      | -        |
| ENDING FUND BALANCE                                       | \$  | 324,084   | \$ | 174,075   | \$  | 57,075    | <u>\$</u> |          | \$   |          |
| Fund balance as a percentage of total annual expenditures |     | 90%       |    | 46%       |     | 15%       |           | 0%       |      | 0%       |



#### **Library Fund**

Novi Public Library provides the resources and programs to support the educational, cultural, informational and recreational needs of its diverse community. The Library supports intellectual freedom and access to information resources for all, while maintaining the privacy of its patrons and providing a safe and secure environment. The Library is funded primarily from property taxes in accordance with a special City Charter millage.

|   | L   | BRARY FU          | IND |                  |    |                   |                  |      |                       |
|---|-----|-------------------|-----|------------------|----|-------------------|------------------|------|-----------------------|
|   |     | ACTUAL<br>2018-19 | E   | STIMATED 2019-20 |    | BUDGET<br>2020-21 | PROJI<br>2021-22 | ECTE | D<br>2022-23          |
| ESTIMATED REVENUES  | _   |                   |     |                  | _  |                   |                  | _    |                       |
| Properly tax revenue                                      | \$  | 2,720,300         | \$  | 2,818,939        | \$ | 2,917,399         | \$<br>3,032,954  | \$   | 3,168,183             |
| Donations   |     | 18,106            |     | 8,110            |    | 6,500             | 6,500            |      | 4,500                 |
| Fines and forfellures                                     |     | 185,688           |     | 176,346          |    | 179,000           | 179,000          |      | 179,000               |
| Interest income   |     | 99,764            |     | 33,000           |    | 34,201            | 35,463           |      | 35,663                |
| Other revenue   |     | 64,469            |     | 71,030           |    | 68,200            | 68,200           |      | 68,200                |
| State sources   |     | 42,429            |     | 40,000           |    | 40,000            | 40,000           |      | 40,000                |
| TOTAL ESTIMATED REVENUES                                  | \$  | 3,130,754         | \$  | 3,147,425        | \$ | 3,245,300         | \$<br>3,362,317  | \$   | 3,497,546             |
| APPROPRIATIONS  |     |                   |     |                  |    |                   |                  |      |                       |
| Personnel services  | \$  | 1,888,976         | \$  | 1,936,305        | \$ | 2,121,060         | \$<br>2,178,131  | \$   | 2,235,994             |
| Supplies  |     | 488,386           |     | 621,300          |    | 599,600           | 606,600          |      | 639,700               |
| Other services and charges                                |     | 521,610           |     | 523,714          |    | 554,700           | 639,300          |      | 540,000               |
| Capital autlay  |     | 35,080            |     | 63,500           |    | 111,000           | 78,200           |      | 202,300               |
| TOTAL APPROPRIATIONS                                      | \$  | 2,934,052         | \$  | 3,144,819        | \$ | 3,386,360         | \$<br>3,502,231  | \$   | 3,617, <del>994</del> |
| NET OF REVENUES/APPROPRIATIONS - FUND 268                 | -\$ | 196,704           | -\$ | 2,606            | \$ | (141,060)         | \$<br>(139,914)  | \$   | (120,448)             |
| BEGINNING FUND BALANCE                                    |     | 1,904,550         |     | 2,101,254        |    | 2,103,860         | 1,962,800        |      | 1,822,886             |
| ENDING FUND BALANCE                                       | -\$ | 2,101,254         | \$  | 2,103,860        | \$ | 1,942,800         | \$<br>1,822,884  | \$   | 1,702,438             |
| Fund balance as a percentage of total annual expenditures |     | 72%               |     | 67%              |    | 58%               | 52%              |      | 47%                   |
| Estimated Change in Fund Balance                          |     | 10%               |     | 0%               |    | -7%               | <b>-7</b> %      |      | <b>-7</b> %           |



#### **Library Contribution Fund**

In May 2004, the City of Novi's Library received a generous gift of \$1,000,000 from Charles and Myrtle Walker for use in the replacement or expansion of the then existing Library building. The Library Board also entered into a Library Building Fund Gift Agreement with the Walker family to encourage additional donations. The library has continued to receive donations. As of January 1, 2014, the restrictions on the use of these funds expired.

|   |     | ACTUAL    | STIMATED        | BUDGET          | PROJI           | ECTE | D         |
|---|-----|-----------|-----------------|-----------------|-----------------|------|-----------|
|   |     | 2018-19   | 2017-20         | 2020-21         | 2021-22         |      | 2022-23   |
| ESTIMATED REVENUES  |     |           |                 |                 |                 |      |           |
| Donations   | \$  | 28,249    | \$<br>17,000    | \$<br>19,500    | \$<br>19,500    | \$   | 19,500    |
| Interest income   |     | 55,211    | 22,500          | 22,500          | 22,500          |      | 22,500    |
| TOTAL ESTIMATED REVENUES                                  | \$  | 83,460    | \$<br>37,500    | \$<br>42,000    | \$<br>42,000    | \$   | 42,000    |
| APPROPRIATIONS  |     |           |                 |                 |                 |      |           |
| Supplies  | \$  | 46,308    | \$<br>30,000    | \$<br>65,700    | \$<br>65,700    | \$   | 65,700    |
| Capital outlay  |     | 68,494    | 43,750          | 11,800          | 11,800          |      | 11,800    |
| TOTAL APPROPRIATIONS                                      | \$  | 114,802   | \$<br>73,750    | \$<br>77,500    | \$<br>77,500    | \$   | 77,500    |
| NET OF REVENUES/APPROPRIATIONS - FUND 269                 | -\$ | (31,342)  | <br>(34,250)    | <br>(35,500)    | \$<br>(35,500)  |      | (35,500)  |
| BEGINNING FUND BALANCE                                    |     | 1,707,428 | 1,676,086       | 1,641,836       | 1,606,336       |      | 1,570,836 |
| ENDING FUND BALANCE                                       | \$  | 1,476,086 | \$<br>1,641,836 | \$<br>1,606,336 | \$<br>1,570,836 | \$   | 1,535,336 |
| Fund balance as a percentage of total annual expenditures |     | 1460%     | 2226%           | 2073%           | 2027%           |      | 1981%     |
| Estimated Change in Fund Balance                          |     | -2%       | -2%             | -2%             | <b>-2</b> %     |      | -2%       |



#### Street Lighting (West Oaks Street) Fund

This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to West Oaks Street.

|   | _    | CTUAL<br>016-19 |    | TIMATED<br>019-20 | -  | SUDGET<br>2020-21 | 2               | PROJI<br>1021-22  |    | )<br>2022-23 |
|---|------|-----------------|----|-------------------|----|-------------------|-----------------|-------------------|----|--------------|
| ESTIMATED REVENUES  |      |                 | _  |                   | _  |                   | _               |                   | _  |              |
| Special assessments levied                                | \$   | 7,529           | \$ | 7,529             | \$ | 7,529             | \$              | 7,52 <del>9</del> | \$ | 7,52         |
| Interest income   |      | 14              |    | 41                |    | 21                |                 | 21                |    | 2            |
| IOTAL ESTIMATED REVENUES                                  | \$   | 7,543           | \$ | 7,570             | \$ | 7,550             | \$              | 7,550             | \$ | 7,550        |
| APPROPRIATIONS  |      |                 |    |                   |    |                   |                 |                   |    |              |
| Other services and charges                                | \$   | 6,790           | \$ | 10,000            | \$ | 7,550             | \$              | 7,800             | \$ | 8,10         |
| OTAL APPROPRIATIONS                                       | \$   | 6,790           | \$ | 10,000            | \$ | 7,550             | \$              | 7,800             | \$ | 8,100        |
| NET OF REVENUES/APPROPRIATIONS - FUND 854                 | -\$- | 753             | \$ | [2,430]           |    |                   | <del>-</del> 5- | (250)             | \$ | (55)         |
| BEGINNING FUND BALANCE                                    |      | 42,302          |    | 43,055            |    | 40,625            |                 | 40,625            |    | 40,37        |
| ENDING FUND BALANCE                                       | \$   | 43,055          | \$ | 40,625            | \$ | 40,625            | \$              | 40,375            | \$ | 39,825       |
| Fund balance as a percentage of total annual expenditures |      | 634%            |    | 406%              |    | 538%              |                 | 518%              |    | 492%         |



#### Street Lighting (West Lake Drive) Fund

This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to West Lake Drive.

| STREET L  | -          | CTUAL<br>018-19        | EST       | DRIVE) F       | B        | UDGET<br>020-21 | 2               | PROJ<br>021-22 | ECTED<br>2      | 022-23                |
|---|------------|------------------------|-----------|----------------|----------|-----------------|-----------------|----------------|-----------------|-----------------------|
| ESTIMATED REVENUES Special assessments levied Interest income       | \$         | 3,300<br>1             | \$        | 3,300          | \$       | 3,300           | \$              | 3,300          | \$              | 3,300                 |
| TOTAL ESTIMATED REVENUES  | -\$        | 3,301                  | \$        | 3,300          | \$       | 3,300           | \$              | 3,300          | \$              | 3,300                 |
| APPROPRIATIONS Other services and charges TOTAL APPROPRIATIONS      | <u>.\$</u> | 2,696<br><b>2,69</b> 6 | <u>\$</u> | 3,300<br>3,300 | \$<br>\$ | 3,100<br>3,100  | <u>\$</u><br>\$ | 3,200<br>3,200 | <u>\$</u><br>\$ | 3,300<br><b>3,300</b> |
| NET OF REVENUES/APPROPRIATIONS - FUND 855<br>BEGINNING FUND BALANCE | -\$        | 605<br>2,705           | \$        | 3,310          | \$       | 200<br>3,310    |                 | 100<br>3,510   | \$              | 3,610                 |
| ENDING FUND BALANCE   | -\$        | 3,310                  | \$        | 3,310          | \$       | 3,510           | \$              | 3,610          | \$              | 3,610                 |
| Fund balance as a percentage of total annual expenditures           |            | 123%                   |           | 100%           |          | 113%            |                 | 113%           |                 | 109%                  |
| Estimated Change in Fund Balance                                    |            | 22%                    |           | 0%             |          | 6%              |                 | 3%             |                 | 0%                    |



#### Street Lighting (Town Center Street) Fund

This fund was established by a vote of the City Council to account for a special assessment levy to provide street lighting to Town Center Street.

|   | -    | CTUAL   |    | TIMATED         | _  | UDGET          |                 | PROJ            |     | _       |
|---|------|---------|----|-----------------|----|----------------|-----------------|-----------------|-----|---------|
|   | 2    | 1018-19 | 2  | 019-20          |    | 2020-21        | 2               | 1021-22         |     | 2022-23 |
| ESTIMATED REVENUES  |      |         |    |                 |    |                |                 |                 |     |         |
| Special assessments levied                                | \$   | 25,000  | \$ | 25,000          | \$ | 25,000         | \$              | 25,000          | \$  | 25,00   |
| Interest Income   |      | 6       |    | -               |    | <b>-</b>       |                 | -               |     | -       |
| TOTAL ESTIMATED REVENUES                                  | \$   | 25,004  | \$ | 25,000          | \$ | 25,000         | \$              | 25,000          | \$  | 25,00   |
| APPROPRIATIONS  |      |         |    |                 |    |                |                 |                 |     |         |
| Other services and charges                                | \$   | 20,162  | \$ | 25,000          | \$ | 23,000         | \$              | 24,000          | \$  | 25,00   |
| OTAL APPROPRIATIONS                                       | -\$- | 20,162  | \$ | 25,000          | \$ | 23,000         | \$              | 24,000          | \$  | 25,00   |
| NET OF REVENUES/APPROPRIATIONS - FUND 856                 | -\$  | 4,844   | \$ |                 | \$ | 2,000          | <del>-</del> \$ | 1,000           | \$- |         |
| BEGINNING FUND BALANCE                                    |      | 6,953   |    | 11, <b>797</b>  |    | 11, <i>797</i> |                 | 13, <i>7</i> 97 |     | 14,79   |
| ENDING FUND BALANCE                                       | \$   | 11,797  | \$ | 11 <b>,79</b> 7 | \$ | 13,797         | \$              | 14,797          | \$  | 14,79   |
| Fund balance as a percentage of total annual expenditures |      | 59%     |    | 47%             |    | 60%            |                 | 62%             |     | 59%     |



#### **Debt Service Funds**

#### 2008 Library Construction Debt Fund

This fund was established to account for annual debt service payments for a bond that was issued to construct a new library building. The annual debt service is paid from property tax collections authorized by a voter approved millage. The last debt service payment will be paid in fiscal year 2027.

|   |      | ACTUAL<br>2018-19 |    | ESTIMATED 2019-20 |      | BUDGET<br>2020-21 |    | PROJ<br>2021-22 |    | ECTED 2022-23 |  |
|---|------|-------------------|----|-------------------|------|-------------------|----|-----------------|----|---------------|--|
| ESTIMATED REVENUES  |      | 2010-17           | _  | 2017-20           | _    | 2020-21           | _  | 2021-22         | _  | 2022-20       |  |
| Property tax revenue                                      | \$   | 1,268,295         | \$ | 1,338,734         | \$   | 1,384,334         | \$ | 1,402,929       | \$ | 1,416,329     |  |
| Interest income   | _    | <i>7</i> 1        |    | 216               |      | 266               |    | 271             |    | 271           |  |
| TOTAL ESTIMATED REVENUES                                  | \$   | 1,268,366         | \$ | 1,338,950         | \$   | 1,384,600         | \$ | 1,403,200       | \$ | 1,416,600     |  |
| APPROPRIATIONS  |      |                   |    |                   |      |                   |    |                 |    |               |  |
| Debt service  | \$   | 1,356,042         | \$ | 1,370,450         | \$   | 1,384,100         | \$ | 1,402,700       | \$ | 1,416,100     |  |
| Other services and charges                                |      | 500               |    | 500               |      | 500               |    | 500             |    | 500           |  |
| TOTAL APPROPRIATIONS                                      | \$   | 1,356,542         | \$ | 1,370,950         | \$   | T,384,600         | \$ | 1,403,200       | \$ | 1,416,600     |  |
| NET OF REVENUES/APPROPRIATIONS - FUND 317                 | -\$  | (88, 176)         |    | (32,000)          | - \$ |                   | \$ |                 |    |               |  |
| BEGINNING FUND BALANCE                                    |      | 252,483           |    | 164,307           |      | 132,307           |    | 132,307         |    | 132,307       |  |
| ENDING FUND BALANCE                                       | -\$- | 164,307           | \$ | 132,307           | \$   | 132,307           | \$ | 132,307         | \$ | 132,307       |  |
| Fund balance as a percentage of total annual expenditures |      | 12%               |    | 10%               |      | 10%               |    | <b>9</b> %      |    | <b>9</b> %    |  |
| Estimated Change in Fund Balance                          |      | -35%              |    | -19%              |      | <b>0</b> %        |    | 0%              |    | 0%            |  |

#### **Capital Project Funds**

#### Special Assessment Revolving Fund

This fund is used to account for the construction of capital assets funded in whole or part by long-term special assessment debt. The city has self-funded previous projects and has elected to maintain the cumulative interest as well as the initial General Fund contribution in this fund. All future uses of this fund will be determined as part of the city's annual capital improvement plan (CIP plan).

| 130,773<br>130,773<br>130,773<br>500 | \$<br>\$                          | 50,500<br>50,500<br>50,500           | \$<br>\$   | 121,500<br>121,500<br>500   | \$<br>\$  | 117,500<br>117,500<br>500  | <del>-</del><br>\$   | 113,500  |
|--------------------------------------|-----------------------------------|--------------------------------------|--|---|---|--|--|--|
| 1 <b>30,773</b><br>500               | - <del>\$</del> -                 | 50,500                               | \$   | 121,500   | <del>-</del> \$   | 117,500  | <del>- š</del> -   | 113,500<br>113,500   |
| 500                                  | <del>- \$</del>                   | ·                                    | \$   | ·   | •   | ·  | -\$  | •  |
|                                      | <u> </u>                          | 500                                  | \$   | 500   | \$  | 500  | •  | cov.   |
|                                      | <u> </u>                          | 500                                  | \$   | 500   | \$  | 500  | •  | COV  |
| 500                                  |                                   |                                      |  |   |   |  |  | 500  |
|                                      | \$                                | 500                                  | \$   | 500   | \$  | 500  | \$   | 500  |
| 130,273                              |                                   | 50,000                               | \$   | 121,000   | \$  | 117,000  |  | 113,000  |
| 3,973,117                            |                                   | 4,103,390                            |  | 4, 153,390  |   | 4,274,390  |  | 4,391,390  |
| 4,103,390                            | \$                                | 4,153,390                            | \$   | 4,274,390   | \$  | 4,391,390  | \$   | 4,504,390  |
| 320678%                              | ;                                 | 830678%                              | ;  | 854878%   |   | 878278%  | ,  | 900878%  |
| {                                    | 3,973,117<br>4,103,390<br>820678% | 3,973,117<br>4,103,390 \$<br>820678% | 3,973,117 4,103,390<br>4,103,390 \$ 4,153,390<br>820678% 830678% | 3,973,117 4,103,390<br>4,103,390 \$ 4,153,390 \$<br>820678% 830678% | 3,973,117 4,103,390 4,153,390<br>4,103,390 \$ 4,153,390 \$ 4,274,390<br>820678% 830678% 854878% | 3,973,117 4,103,390 4,153,390<br>4,103,390 \$ 4,153,390 \$ 4,274,390 \$<br>820678% 830678% 854878% | 3,973,117 4,103,390 4,153,390 4,274,390<br>4,103,390 \$ 4,153,390 \$ 4,274,390 \$ 4,391,390<br>820478% 830478% 854878% 878278% | 3,973,117 4,103,390 4,153,390 4,274,390<br>4,103,390 \$ 4,153,390 \$ 4,274,390 \$ 4,391,390 \$ |

#### Capital Improvement Program (CIP) Fund

The Capital Improvement Program (CIP) Fund's purpose is to track activity related to the voter approved CIP millage which was passed on August 2, 2016. This millage is not to exceed the annual rate of 1.0 mills for a period of 10 years. The uses of the CIP millage funds include but are not limited to parks and facilities, land acquisition, pathways, and apparatus (such as fire truck or heavy equipment). These funds shall not be used for operations or payroll. These funds shall include revenues from the sale of equipment, vehicles, and land originally purchased within this fund. The first levy for this millage was July 1, 2017.

| CAPITAL   | MPROV | EMENT PR          | 00              | SRAM (CIP            | ) F | UND               |    |                  |      |              |
|---|-------|-------------------|-----------------|----------------------|-----|-------------------|----|------------------|------|--------------|
|   |       | ACTUAL<br>2018-19 | ı               | ESTIMATED<br>2017-20 |     | BUDGET<br>2020-21 |    | PROJE<br>2021-22 | CTE  | )<br>2022-23 |
| ESTIMATED REVENUES  | _     |                   | _               |                      |     |                   | _  |                  | _    |              |
| Properly tax revenue                                      | \$    | 3,543,185         | \$              | 3,686,322            | \$  | 3,824,900         | \$ | 3,842,920        | \$   | 3,898,490    |
| Interest income   |       | 57,536            |                 | 7,922                |     | -                 |    | -                |      | -            |
| Transfers in  |       | 3,268,105         |                 | 781,610              |     | -                 |    | -                |      | -            |
| TOTAL ESTIMATED REVENUES                                  | \$    | 6,848,826         | \$              | 4,475,854            | \$  | 3,824,900         | \$ | 3,842,920        | \$   | 3,898,490    |
| APPROPRIATIONS  |       |                   |                 |                      |     |                   |    |                  |      |              |
| Other services and charges                                | \$    | 1,748             | \$              | 1,000                | \$  | 1,000             | \$ | 1,000            | \$   | 1,000        |
| Debt service  |       | 7,250             |                 | 565,569              |     | 524,535           |    | 456,091          |      | 385,594      |
| Capital outlay  |       | 15,683,558        |                 | 12,277,431           |     | 463,500           |    | 830,400          |      | 4,892,890    |
| TOTAL APPROPRIATIONS                                      | \$    | 15,692,556        | \$              | 12,844,000           | \$  | 989,035           | \$ | 1,287,491        | \$   | 5,279,484    |
| NET OF REVENUES/APPROPRIATIONS - FUND 400                 | -\$   | (8,823,730)       | <del>-</del> \$ | (8,368,146)          | \$  | 2,835,865         |    | 2,555,429        | \$   | (1,380,994   |
| BEGINNING FUND BALANCE                                    |       | 2,121,965         |                 | (6,701,765)          |     | (15,069,911)      |    | [12,234,046]     |      | (9,678,617)  |
| ENDING FUND BALANCE *                                     | \$    | (6,701,745)       | \$              | (15,049,911)         | \$  | (12,234,046)      | \$ | (9,478,417)      | \$ ( | 11,059,611   |
| Fund balance as a percentage of total annual expenditures |       | -43%              |                 | -117%                |     | -1237%            |    | -752%            |      | -209%        |
| Estimated Change in Fund Balance                          |       | -416%             |                 | 125%                 |     | -19%              |    | -21%             |      | 14%          |

<sup>\*</sup> The City has opted to borrow internally utilizing long-term capital reserve funds in lieu of formally issuing bonds in order to complete several significant projects in FY 2018-19 since it was determined to be the most beneficial way to handle the financing. Governmental accounting rules require this type of borrowing to be recorded on the balance sheet and not as revenue like it would if bonds were issued. This fund will continue to have a negative fund balance due to this accounting rule, therefore; a formal Deficit Elimination Plan will be filed with the State annually (as planned) until the loans are paid off over the life of the ten year levy (see the Debt Service section for internal borrowing schedules).



#### **Gun Range Facility Fund**

As of July 1, 2014, the City Council has elected to place the gross revenue from users of the gun range facility (previously in the General Fund) into a separate capital project fund to be used toward planned future capital improvements.

|   | GUN RA | NGE FAC   | ידעונ          | FUND    |    |         |     |         |    |           |
|---|--------|-----------|----------------|---------|----|---------|-----|---------|----|-----------|
|   |        | ACTUAL    |                | TIMATED |    | BUDGET  |     | PROJE   |    | •         |
|   | ;      | 2018-19   |                | 2019-20 |    | 2020-21 |     | 2021-22 |    | 2022-23   |
| ESTIMATED REVENUES  |        |           |                |         |    |         |     |         |    |           |
| Licenses, permits & charges for services                  | \$     | 89,650    | \$             | 70,000  | \$ | 70,000  | \$  | 70,000  | \$ | 70,000    |
| Interest income   |        | 6,188     |                | 1,000   |    | 750     |     | 1,000   |    | 1,250     |
| TOTAL ESTIMATED REVENUES                                  | -\$    | 95,838    | \$             | 71,000  | \$ | 70,750  | \$  | 71,000  | \$ | 71,250    |
| APPROPRIATIONS  |        |           |                |         |    |         |     |         |    |           |
| Other services and charges                                | 5      | 5,174     | \$             | -       | \$ | -       | \$  | -       | \$ | -         |
| Capital autlay  | -      | 89,638    | •              | _       | -  | -       | •   | -       | ·  | 328,880   |
| Transfers out   |        | 245,915   |                | -       |    | _       |     | -       |    | •         |
| TOTAL APPROPRIATIONS                                      | -\$-   | 340,727   | \$             |         | \$ |         | -\$ | -       | \$ | 326,680   |
| NET OF REVENUES/APPROPRIATIONS - FUND 402                 | -\$-   | (244,889) | <del>-</del> - | 71,000  |    | 70,750  | -5- | 71,000  | \$ | (257,630) |
| BEGINNING FUND BALANCE                                    | -      | 325,746   | -              | 80,857  | •  | 151,857 | -   | 222,607 | -  | 293,607   |
| ENDING FUND BALANCE                                       | -3-    | 80,857    | <b>-</b> \$-   | 151,857 | \$ | 222,407 | \$  | 293,407 | \$ | 35,977    |
| Fund balance as a percentage of total annual expenditures |        | 24%       |                | 0%      |    | 0%      |     | 0%      |    | 11%       |
| Estimated Change in Fund Balance                          |        | -75%      |                | 88%     |    | 47%     |     | 32%     |    | -88%      |

# FINANCIAL SUMMARIES Ten Mile Rd Ten Mile Rd

#### Street Improvement Fund

As of fiscal year 2013-2014, the City Council has elected to transfer the remaining unspent balances for ongoing construction projects in the Major, Local, and Municipal Street funds into this separate capital project fund until completion. The City expects all projects in this fund to be completed before the end of the following fiscal year.

|  | TREET                      | MPROVE                          | AEN         | IT FUND                  |    |                 |           |               |              |          |
|--|----------------------------|---------------------------------|-------------|--------------------------|----|-----------------|-----------|---------------|--------------|----------|
|  |                            | ACTUAL<br>2018-19               | _           | STIMATED 2019-20         | _  | UDGET<br>120-21 | 20        | PRO:<br>21-22 | JECTED<br>20 | 122-23   |
| ESTIMATED REVENUES<br>Tronsfers in<br>TOTAL ESTIMATED REVENUES   | . <u>\$</u>                | 2,985,000<br>2,985,000          | \$<br>\$    |                          | \$ | <u>:</u> -      | <u>\$</u> | <del></del> - | \$           | ·        |
| APPROPRIATIONS  Capital autility  TOTAL APPROPRIATIONS           | . <u>\$</u><br>. <u>\$</u> | 3,735,000<br>3, <b>7</b> 35,000 | <u>\$</u> - | 2,985,000<br>2,985,000   | \$ |                 | <u>\$</u> | <del></del>   | <u> </u>     |          |
| NET OF REVENUES/APPROPRIATIONS - FUND 403 BEGINNING FUND BALANCE | -\$                        | (750,000)<br>3,735,000          | -\$         | (2.985,000)<br>2,985,000 | \$ | <u>-</u>        | \$        | <del></del>   | \$           | <u>-</u> |
| ENDING FUND BALANCE  | - \$                       | 2,965,000                       | \$          |                          | \$ |                 | \$        | -             | \$           | -        |
| Fund balance as a percentage of total annual expenditures        |                            | 80%                             |             | 0%                       |    | 0%              |           | 0%            |              | 0%       |
| Estimated Change in Fund Balance                                 |                            | -20%                            |             | -100%                    |    | 0%              |           | 0%            |              | 0%       |



#### **PEG Cable Capital Fund**

As of September 2019, the revenues related to PEG Cable have been placed into this separate capital project fund to be used toward planned future capital improvements.

|   |           | CTUAL<br>D18-19 |    | STIMATED<br>2019-20 |       | BUDGET<br>2020-21 | :                  | PROJI<br>2021-22 |    | )<br>2022-23 |
|---|-----------|-----------------|----|---------------------|-------|-------------------|--------------------|------------------|----|--------------|
| ESTIMATED REVENUES  |           |                 |    | 270.000             | _     | 351,500           | $\overline{\cdot}$ | 333,925          | _  | 317.23       |
| Licenses, permits & charges for services<br>Interest on Investments | \$        | -               | *  | 370,000<br>500      | \$    | 331,300<br>500    | \$                 | 333,723<br>500   | \$ | 317,23       |
| OTAL ESTIMATED REVENUES   | \$        |                 | \$ | 370,500             | \$    | 352,000           | \$                 | 334,425          | \$ | 317,73       |
| APPROPRIATIONS  |           |                 |    |                     |       |                   |                    |                  |    |              |
| Capital autlay  | <u>\$</u> |                 | \$ | 15,997              | _ \$_ |                   | \$                 | 60,000           | \$ |              |
| OTAL APPROPRIATIONS   | \$        | -               | \$ | 15,997              | \$    | -                 | \$                 | 40,000           | \$ |              |
| NET OF REVENUES/APPROPRIATIONS - FUND 463                           |           |                 |    | 354,503             | \$    | 352,000           | \$                 | 274,425          | \$ | 317,73       |
| BEGINNING FUND BALANCE  |           | -               |    | -                   |       | 354,503           |                    | 704,503          |    | 980,92       |
| ENDING FUND BALANCE   | \$        | -               | \$ | 354,503             | \$    | 706,503           | \$                 | 780,728          | \$ | 1,298,65     |
| Fund balance as a percentage of total annual expenditures           |           | 0%              |    | 2216%               |       | 0%                |                    | 0%               |    | 0%           |



#### **Permanent Fund**

#### **Drain Perpetual Maintenance Fund**

A citizen's committee has been established to oversee the building and maintenance of the drain system. This fund was initially created with allocations from the Drain Fund. Additional revenue has come from tap fees for properties connecting to regional systems. The intent is to build an investment base in which earnings will eventually cover the cost of maintaining the system and reduce or eliminate the need for the Drain Fund millage.

|   |           | ACTUAL<br>2018-19 | -         | 2019-20               | BUDGET<br>2020-21 |    | PROJ<br>2021-22 | BCTED | 2022-23  |
|---|-----------|-------------------|-----------|-----------------------|-------------------|----|-----------------|-------|----------|
| STIMATED REVENUES   |           |                   |           |                       |                   | _  |                 |       |          |
| Interest Income   | \$        | 225,536           | \$        | 000,000               | \$<br>130,000     | \$ | 135,000         | \$    | 140,00   |
| Tap-In fees   |           | 4,623             |           | 5,000                 | 5,000             |    | 5,000           |       | 5,000    |
| Transfers In  |           | -                 |           | -                     | <br>161,000       |    | 73,000          |       | 458,000  |
| OTAL ESTIMATED REVENUES                                   | \$        | 230,141           | \$        | 85,000                | \$<br>274,000     | \$ | 213,000         | \$    | 403,000  |
| PPROPRIATIONS   |           |                   |           |                       |                   |    |                 |       |          |
| Transfers out   | <u>\$</u> | 279,000           | <u>\$</u> | 1,791,040             | \$<br>            | \$ | -               | \$    |          |
| OTAL APPROPRIATIONS                                       | \$        | 277,000           | \$        | 1,791,040             | \$<br>-           | \$ | •               | \$    | -        |
| NET OF REVENUES/APPROPRIATIONS - FUND 211                 |           | (48,839)          | -\$       | (1,706,040)           | \$<br>296,000     | \$ | 213,000         |       | 603,00   |
| BEGINNING FUND BALANCE                                    |           | 6,832,375         |           | 4,783,53 <del>6</del> | 5,077,496         |    | 5,373,496       |       | 5,586,49 |
| ENDING FUND BALANCE                                       | -\$       | 6,783,536         | \$        | 5,077,496             | \$<br>5,273,496   | \$ | 5,586,496       | \$    | 6,189,49 |
| Fund balance as a percentage of total annual expenditures |           | 2431%             |           | 283%                  | 0%                |    | 0%              |       | 0%       |

#### **Enterprise Funds**

#### Ice Arena Fund

The Novi Ice Arena opened in 1998 to provide ice skating services to Novi residents and other local communities. The facility is self-supporting and strives to generate positive cash flow under contract with Suburban Arena Management – Novi LLC, a third party vendor.

|   | Į(   | CE ARENA  | FUI  | ND        |                 |     |           |      |           |
|---|------|-----------|------|-----------|-----------------|-----|-----------|------|-----------|
|   |      | ACTUAL    | E    | STIMATED  | BUDGET          |     | PROJ      | ECTE | D         |
|   |      | 2018-19   |      | 2019-20   | 2020-21         |     | 2021-22   |      | 2022-23   |
| ESTIMATED REVENUES  |      |           |      |           |                 |     |           |      |           |
| Program revenue   | \$   | 1,934,659 | \$   | 1,882,355 | \$<br>1,886,571 | \$  | 1,886,571 | \$   | 1,886,571 |
| Interest income   |      | 79,047    |      | 20,447    | 25,683          |     | 22,445    |      | 20,477    |
| Other revenue   |      | 104,638   |      | 109,400   | 104,400         |     | 104,400   |      | 104,400   |
| TOTAL ESTIMATED REVENUES                                  | \$   | 2,118,344 | \$   | 2,012,202 | \$<br>2,016,654 | \$  | 2,013,416 | \$   | 2,011,448 |
| APPROPRIATIONS  |      |           |      |           |                 |     |           |      |           |
| Supplies  | \$   | 19,687    | \$   | 14,600    | \$<br>11,600    | \$  | 11,600    | \$   | 11,600    |
| Other services and charges                                |      | 1,592,390 |      | 1,305,627 | 1,298,424       |     | 1,297,946 |      | 1,289,978 |
| Capital outlay  |      | -         |      | 198,595   | 68,000          |     | _         |      | 200,000   |
| Debt service  |      | 70,660    |      | 560,380   | 538,630         |     | 536,870   |      | 509,870   |
| TOTAL APPROPRIATIONS                                      | \$   | 1,682,737 | \$   | 2,079,202 | \$<br>1,916,654 | \$  | 1,846,416 | \$   | 2,011,448 |
| NET OF REVENUES/APPROPRIATIONS - FUND 590                 | -\$- | 435,607   | -\$- | (67,000)  | <br>100,000     | -\$ | 167,000   |      |           |
| BEGINNING FUND BALANCE                                    |      | 4,856,458 |      | 5,292,065 | 5,225,065       |     | 5,325,065 |      | 5,492,065 |
| ENDING FUND BALANCE                                       | \$   | 5,272,045 | \$   | 5,225,045 | \$<br>5,325,045 | \$  | 5,492,065 | \$   | 5,492,045 |
| Fund balance as a percentage of total annual expenditures |      | 314%      |      | 251%      | 278%            |     | 297%      |      | 273%      |
| Estimated Change in Fund Balance                          |      | 9%        |      | -1%       | 2%              |     | 3%        |      | 0%        |



#### **Water and Sewer Fund**

The City of Novi takes pride in providing safe and efficient water distribution and sanitary sewage collection systems. The City has taken steps to further improve infrastructure, as recommended by the Water Distribution Study and Master Plan Update, and the sanitary sewer Capacity, Management, Operations and Maintenance Program (CMOM). These programs have allowed the City to fully examine the current operation of the City's utility-based infrastructure and provide recommendations for improvements to the water distribution and sanitary sewage collection systems.

|   | WAT | ER AND SE               | WE  | R FUND               |     |                    |    |                 |          |              |
|---|-----|-------------------------|-----|----------------------|-----|--------------------|----|-----------------|----------|--------------|
|   |     | ACTUAL<br>2018-19       |     | ESTIMATED<br>2019-20 |     | BUDGET<br>2020-21  |    | PROJ<br>2021-22 | ECTE     | D<br>2022-23 |
| ESTUMATED REVENUES  | _   | 2010-17                 | _   | ZU17-ZU              | _   | 2020-21            | _  | ZUZ1-ZZ         | _        | ZUZZ-Z3      |
| Operating revenue   | \$  | 23,725,843              | \$  | 22,436,000           | \$  | 24.210.500         | \$ | 24,335,500      | s        | 24,460,500   |
| Capital contributions                                     | •   | 4.835.047               | ٠   | 1,350,000            | ٠   | 1,350,000          | •  | 1,350,000       | •        | 1,350,000    |
| Federal Grants  |     | _                       |     | _                    |     | _                  |    | _               |          | _            |
| Donations   |     | _                       |     | 67,342               |     | _                  |    | _               |          | _            |
| Interest income   |     | 2,107,763               |     | 1,486,468            |     | 921,251            |    | 809,463         |          | 699,207      |
| Other revenue   |     | 204,240                 |     | 218,662              |     | 197,500            |    | 202,500         |          | 207,500      |
| IOTAL ESTIMATED REVENUES                                  | \$  | 30,872,893              | \$  | 25,558,472           | \$  | 26,679,251         | \$ | 24,697,463      | \$       | 24,717,207   |
| APPROPRIATIONS  |     |                         |     |                      |     |                    |    |                 |          |              |
| Personnel services  | \$  | 1,424,145               | \$  | 1,424,584            | \$  | 1,442,365          | \$ | 1,477,317       | \$       | 1,501,061    |
| Supplies  |     | <i>75,</i> 1 <b>0</b> 5 |     | 60,777               |     | 70,100             |    | 70,100          |          | 70,100       |
| Other services and charges                                |     | 23,730,898              |     | 22,049,330           |     | 22,412,916         |    | 22,303,916      |          | 21,353,786   |
| Capital autlay  |     | 47,967                  |     | 23,353,043           |     | 3,828,870          |    | 4,106,130       |          | 2,362,260    |
| Debt service  |     | -                       |     | -                    |     | -                  |    | -               |          | -            |
| Transfers out   |     | 2,421,260               |     | 681,840              |     | -                  |    | -               |          | -            |
| IOTAL APPROPRIATIONS                                      | \$  | 27,499,375              | \$  | 47,549,574           | \$  | <i>27,754,2</i> 51 | \$ | 27,957,463      | \$       | 25,287,207   |
| NET OF REVENUES/APPROPRIATIONS - FUND 592                 | -\$ | 3,173,518               | -\$ | {22,011,102}         | -\$ | [1,075,000]        |    | (1,260,000)     | <u> </u> | 1,430,000    |
| BEGINNING FUND BALANCE                                    |     | 187,968,644             |     | 191,142,162          |     | 169,131,060        |    | 168,056,060     |          | 166,796,060  |
| ENDING FUND BALANCE                                       | \$  | 191,142,162             | \$  | 149,131,040          | \$  | 148,056,040        | \$ | T46,796,040     | \$       | 148,224,040  |
| Fund balance as a percentage of total annual expenditures |     | 690%                    |     | 356%                 |     | 606%               |    | 597%            |          | 665%         |
| Estimated Change in Fund Balance                          |     | 2%                      |     | -12%                 |     | -1%                |    | -1%             |          | 1%           |



Eleven Mile Rd

#### **Senior Housing Fund**

Meadowbrook Commons is an older adult housing community owned by the City of Novi and managed by a contractual management company. Financing for this project was provided through bonds issued by the Building Authority. The total construction cost was \$12.5 million and all operational expenses and the bond debt retirement are covered by rental revenue.

|   | SENI | OR HOUS           | NG | FUND                |    |                   |    |                 |      |              |
|---|------|-------------------|----|---------------------|----|-------------------|----|-----------------|------|--------------|
|   |      | ACTUAL<br>2018-19 |    | STIMATED<br>2019-20 |    | BUDGET<br>2020-21 |    | PROJ<br>2021-22 | ECTE | )<br>2022-23 |
| ESTIMATED REVENUES  |      | 2016-17           |    | 2017-20             |    | ZIZI-ZI           | _  | ZUZ1-ZZ         |      | AU12-23      |
| Operating revenue   | s    | 2.063,060         | 5  | 2.067.050           | \$ | 2.078.000         | \$ | 2.084.720       | s    | 2.091,462    |
| Interest Income   | •    | 33,711            | •  | 20,762              | •  | 16,588            | •  | 14.596          | •    | 13,606       |
| Other revenue   |      | 23,034            |    | 20,600              |    | 20,400            |    | 20,540          |      | 20,540       |
| TOTAL ESTIMATED REVENUES                                  | \$   | 2,119,805         | \$ | 2,108,412           | \$ | 2,114,968         | \$ | 2,119,854       | \$   | 2,125,408    |
| APPROPRIATIONS  |      |                   |    |                     |    |                   |    |                 |      |              |
| Supplies  | \$   | 8,596             | \$ | 11,075              | \$ | 11,075            | \$ | 11,075          | \$   | 11,075       |
| Other services and charges                                |      | 1,205,371         |    | 838,093             |    | 856 <i>,7</i> 05  |    | 855,896         |      | 883,402      |
| Capital outlay  |      | -                 |    | 56,500              |    | 313,580           |    | 292,780         |      | 412,720      |
| Debt service  |      | 152,915           |    | 1,017,744           |    | 973,628           |    | 949,105         |      | 949,411      |
| TOTAL APPROPRIATIONS                                      | \$   | 1,366,882         | \$ | 1,923,412           | \$ | 2,154,988         | \$ | 2,108,854       | \$   | 2,256,608    |
| NET OF REVENUES/APPROPRIATIONS - FUND 594                 | \$   | 752,923           | \$ | 185,000             | \$ | (40,000)          | \$ | 11,000          | \$   | [131,000     |
| BEGINNING FUND BALANCE                                    |      | 4,404,807         |    | 5,157,730           |    | 5,342,730         |    | 5,302,730       |      | 5,313,730    |
| ENDING FUND BALANCE                                       | \$   | 5,157,730         | \$ | 5,342,730           | \$ | 5,302,730         | \$ | 5,313,730       | \$   | 5,182,730    |
| Fund balance as a percentage of total annual expenditures |      | 377%              |    | 278%                |    | 246%              |    | 252%            |      | 230%         |
| Estimated Change in Fund Balance                          |      | 17%               |    | 4%                  |    | -1%               |    | 0%              |      | -2%          |



#### **Internal Service Fund**

#### **Self Insurance Healthcare Fund**

This fund's purpose is to track any health insurance claims through a HAP administered plan as of January 1, 2020. Individual funds are charged premium based insurance rates called "illustrative rates" and the surplus at the end of the year remains in this fund and is used to offset future insurance costs (after claims reserve balances are met). The illustrative rates are adjusted annually by our insurance consultant based on current market rates and our specific claims history.

| SE  | LF INSURAN  | ICE HE        | ALTH | CARE FUN                  | <b>ID</b> |                               |                 |                        |           |                        |
|---|-------------|---------------|------|---------------------------|-----------|-------------------------------|-----------------|------------------------|-----------|------------------------|
|   |             | TUAL<br>18-19 |      | 2019-20                   |           | BUDGET<br>2020-21             | PROJ<br>2021-22 |                        |           | )<br>2022-23           |
| ESTIMATED REVENUES  Licenses, Permits, and Charges for Services  TOTAL ESTIMATED REVENUES | \$          |               | \$   | 1,450,000<br>1,450,000    | \$        | 2,950,000<br><b>2,950,000</b> | \$<br>\$        | 3,065,000<br>3,045,000 | \$        | 3,188,000<br>3,188,000 |
| APPROPRIATIONS Personnel Services TOTAL APPROPRIATIONS                                    | <del></del> | <u>-</u>      |      | 1,450,000.00<br>1,450,000 | <u>\$</u> | 2,950,000<br>2,950,000        | <u>\$</u>       | 3,065,000<br>3,045,000 | <u>\$</u> | 3,188,000<br>3,188,000 |
| NET OF REVENUES/APPROPRIATIONS - FUND 677 BEGINNING FUND BALANCE                          | \$          |               |      |                           | -\$       |                               | \$              |                        | \$        | 3,150,000              |
| ENDING FUND BALANCE   | \$          | <del></del> - | \$   | <del></del>               | \$        | <u>-</u> -                    | \$              | <del>-</del>           | \$        | <del></del>            |
| Fund balance as a percentage of total annual expenditures                                 | (           | 0%            |      | 0%                        |           | 0%                            |                 | 0%                     |           | 0%                     |
| Estimated Change in Fund Balance  |             | 0%            |      | 0%                        |           | 0%                            |                 | 0%                     |           | 0%                     |



#### **Fiduciary Fund**

#### Retiree Health Care Benefits Fund

The Retiree Health Care Benefits Fund accounts for medical benefits provided to retirees and is funded through contributions from the various funds of the City as a percentage of payroll.

| RET   | IREE HE           | ALTHCAR              | BE                   | NEFITS FUN           | <b>ID</b>         |                      |                   |                      |               |                      |
|---|-------------------|----------------------|----------------------|----------------------|-------------------|----------------------|-------------------|----------------------|---------------|----------------------|
|   | ACTUAL<br>2018-19 |                      | ESTIMATED<br>2019-20 |                      | BUDGET<br>2020-21 |                      | PROJ<br>2021 - 22 |                      | ECTED 2022-23 |                      |
| ESTIMATED REVENUES  |                   | 010.001              | _                    | 077.000              | _                 | 875 000              | _                 | 075 000              | _             | 275 050              |
| Contributions-Employer Interest income                    | •                 | 363,994<br>2,224,284 | \$                   | 277,238<br>2,000,762 | ş                 | 275,000<br>2,100,451 | \$                | 275,000<br>2,200,469 | \$            | 275,000<br>2,300,648 |
| Olher revenue   |                   | <i>2,224,2</i> 54    |                      | 2,000,702            |                   | 2,100,401            |                   | 2,200,407            |               | 2,300,040            |
| TOTAL ESTIMATED REVENUES                                  | \$                | 2,588,278            | \$                   | 2,278,000            | \$                | 2,375,451            | \$                | 2,475,449            | \$            | 2,575,648            |
| APPROPRIATIONS  |                   |                      |                      |                      |                   |                      |                   |                      |               |                      |
| Personnel Services  | \$                | 995,230              | \$                   | 1,294,847            | \$                | 1,037,951            | \$                | 1,079,469            | \$            | 1,122,648            |
| Other services and charges                                |                   | 293,629              |                      | 319,000              |                   | 336,500              |                   | 359,000              |               | 369,000              |
| TOTAL APPROPRIATIONS                                      | \$                | 1,268,659            | \$                   | 1,613,847            | \$                | 1,374,451            | \$                | 1,438,469            | \$            | 1,491,448            |
| NET OF REVENUES/APPROPRIATIONS - FUND 710                 | \$                | 1,299,419            | -\$                  | 664,153              | \$                | 1,001,000            | -\$               | 1,037,000            | \$            | 1,064,000            |
| BEGINNING FUND BALANCE                                    |                   | 29,532,552           |                      | 30,831,971           |                   | 31,496,124           |                   | 32,497,124           |               | 33,534,124           |
| ENDING FUND BALANCE                                       | \$                | 30,831,971           | \$                   | 31,496,124           | \$                | 32,497,124           | \$                | 33,534,124           | \$            | 34,618,124           |
| Fund balance as a percentage of total annual expenditures |                   | 2392%                |                      | 1952%                |                   | 2364%                |                   | 2331%                |               | 2321%                |
| Estimated Change in Fund Balance                          |                   | 4%                   |                      | 2%                   |                   | 3%                   |                   | 3%                   |               | 3%                   |