CITY of NOVI CITY COUNCIL



Agenda Item G April 24, 2017

SUBJECT: Approval to award geotechnical investigative services to Soils and Materials Engineers, Inc. for the Taft Road Rehabilitation (Nine Mile Road to Grand River Avenue) project in the amount of \$32,000.

SUBMITTING DEPARTMENT: Department of Public Services, Engineering Division GDM

CITY MANAGER APPROVAL:

EXPENDITURE REQUIRED	\$ 32,000
AMOUNT BUDGETED	\$ 32,000
LINE ITEM NUMBER	\$16,000 (202-202.00-865.170)
	\$16,000 (202-202.00-865.179)

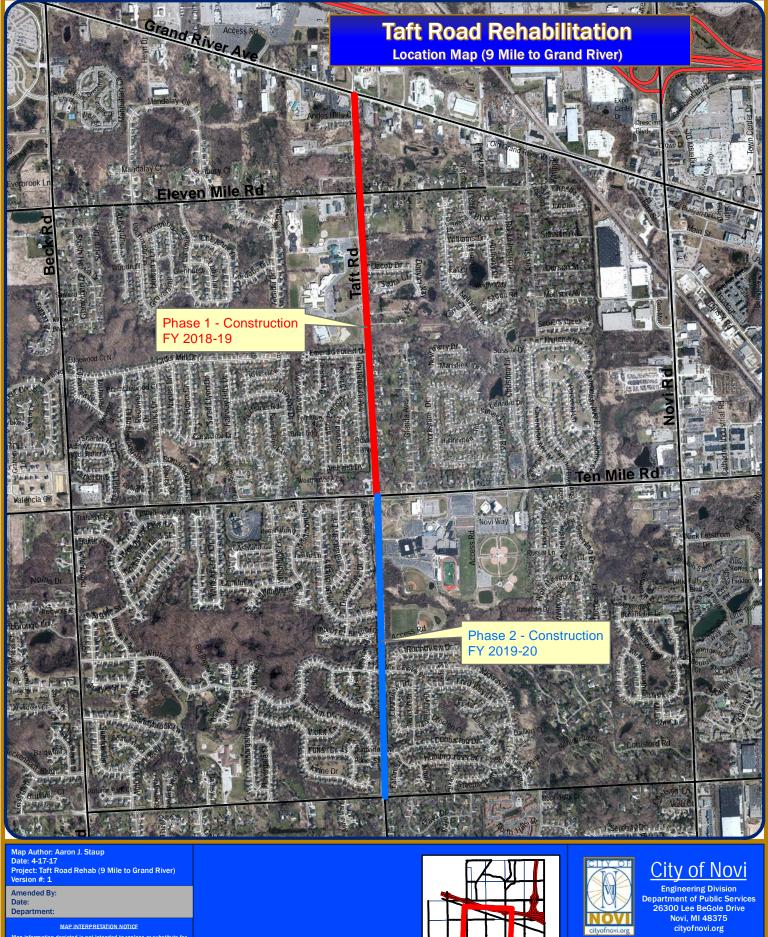
BACKGROUND INFORMATION:

In accordance with the Agreement for Geotechnical Engineering Consultant Services for Public Projects, Soils and Materials Engineers, Inc. (SME) has been selected to provide geotechnical investigative testing services for the Taft Road Rehabilitation (Nine Mile Road to Grand River Avenue) project. The geotechnical investigative testing services necessary for this project exceed \$15,000, which requires City Council approval under the City's Purchasing Policy.

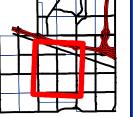
The scope of services required for this project has been determined based on discussions with SME and AECOM (the City's consulting engineer for the project), and is summarized in the attached proposal from SME. The testing work is necessary to evaluate the pavement, upper soil and ground water conditions along this 2½ mile route and develop recommendations for pavement rehabilitation to the design engineer.

Taft Road will be split up into two distinct construction phases (Ten Mile Road to Grand River Avenue – FY 2018-19 and Nine Mile to Ten Mile Roads – FY 2019-20), but the design for both segments may start as early as July 2017. Therefore, geotechnical work is being requested in order to gain a full understanding of the condition of the road's base layer and to ultimately arrive at realistic bid price.

RECOMMENDED ACTION: Approval to award geotechnical investigative services to Soils and Materials Engineers, Inc. for the Taft Road Rehabilitation (Nine Mile Road to Grand River Avenue) project in the amount of \$32,000.



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1 inch = 1,676 feet



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April 13, 2017

Mr. Aaron J. Staup Construction Engineer City of Novi, Department of Public Services Field Services Complex 26300 Lee BeGole Drive Novi, Michigan 48375

Via e-mail: astaup@cityofnovi.org

RE: Proposal for Geotechnical Engineering Services Taft Road Reconstruction (9 Mile Road to Grand River Avenue) Novi, Michigan SME Proposal No. P00892.17

Dear Mr. Staup:

SME is pleased to provide this proposal for geotechnical engineering services for evaluation of the pavement infrastructure and subgrade support conditions for this project. This proposal is based on a review of a previous Geotechnical Report by SME for the north portion of the site (Project No. PP46917, June 2, 2004), discussions with Mr. Mark Koskinen from AECOM regarding the scope of the project, our understanding of traffic flow at the site, and preliminary evaluation of USGS and USDA data for the site.

PROJECT DESCRIPTION

We understand the City of Novi is planning to rehabilitate and/or completely reconstruct the pavements on Taft Road from 9 Mile Road to Grand River Avenue. On March 29, 2017, SME visited the site to visually observe traffic and the pavement surface and shoulder conditions within the project limits. The pavement surface in some areas is exhibiting severe block and fatigue cracking, rutting, longitudinal and transverse cracking, raveling, and patched potholes. The segment from 10 Mile Road to Grand River Avenue has more severe distress than the segment from 9 Mile Road to 10 Mile Road. There are several areas of large pavement deformation indicating weak/yielding subgrade support with probable thin aggregate base/subbase conditions.

Based on a review of USGS information for the area, the roadway passes over some low-lying marsh or spillway/swale areas having poor subgrade. Ground surface elevations are showing ranging from about 918 feet in lower areas to just over 954 feet near Grand River Avenue. Specific grading information and preliminary plans for the project were not provided. However, we anticipate the proposed pavement will be constructed within 1 foot of the existing pavement surface elevations. We understand some pavement and embankment widening is proposed. The previous SME report included 10 pavement evaluation test holes for the road segment north of 10 Mile Road and south of Grand River Avenue. The 2004 test hole data and falling weight deflectometer (FWD) subgrade characterization is still considered good data but some supplemental test holes are required to evaluate the current pavement conditions for the entire project limits (9 Mile Road to Grand River Avenue).

SCOPE OF SERVICES – PAVEMENT/SUBGRADE SAMPLING

In General, SME, will perform a geotechnical evaluation on-site to study distressed areas, and to supplement the previous SME test holes and FWD data. SME will use both data sets as basis of design for the new pavement. An emphasis will be placed on evaluating the proposed pavement and embankment widening areas. Based on our understanding of the project goals, the project schedule, and our available services, we recommend the following scope of services for the site:

- 1. Perform a visual condition survey of the pavement within the project limits to identify areas of more severe existing distress that will likely require more intensive reconstruction approaches in order to develop suitable pavement performance characteristics for the new pavement.
- 2. Based on our visual condition survey, SME will locate test holes and sample the pavement, base and subgrade at approximately twenty-eight (28) locations within the project limits. Each test hole will extend to a depth of about 8 feet below the existing ground surface. The test holes will be performed using a truck-mounted pneumatic hammer type Geoprobe soil sampling device. The Geoprobe recovers continuous liner soil samples at the soil probe locations using acetate-lined piston samplers. The recovered soil samples will be opened at the SME laboratory for further examination and testing.
- 3. Contact MISSDIG to locate utilities in the area of the test holes.
- 4. Provide traffic control during our field activities based on MMUTCD guidelines. We anticipate traffic control will generally consist of a ONE LANE ROAD AHEAD traffic detail with appropriate signs, traffic cones, arrow boards, and traffic control personnel (i.e., regulators) within the middle portion of the roadway. Some special intersection details will be necessary closer to 9 mile, 10 mile, and 11 mile roads.
- 5. Obtain and characterize core samples of the existing pavement surface layer for each test hole performed through the existing pavements.
- 6. Perform US Army Corps of Engineers (USACE) Dynamic Cone Penetrometer (DCP) tests at each test hole, extending to a depth of about 6 feet below the existing pavement surface in order to assist in quantifying the base and subgrade support conditions.
- 7. Record groundwater levels for the depth first encountered and the depth after bore-hole completion. The test holes will be backfilled with gravel and the core holes filled with compacted asphalt cold patch. Additional fees would apply if cement-bentonite grout backfill is required. Long-term groundwater levels will not be obtained for this evaluation.
- 8. Perform laboratory tests including visual soil classification on recovered samples, along with moisture content and strength properties of recovered cohesive samples.
- 9. Perform four (4) particle size gradation tests on samples of existing aggregate base/subbase materials.
- 10. Perform one-day of muck-depth soundings in the ditch/right-of-way line areas in the low-lying wet portions of the site.
- 11. Attend a project meeting to discuss the geotechnical findings and preliminary recommendations with you prior to issuing the final geotechnical report for the site.
- 12. Summarize our findings in a written report that will include:

- a) a test hole and muck-depth sounding location diagram;
- b) a table with the northing and easting GPS coordinates for the test hole locations;
- c) Test hole logs and DCP data sheets prepared for each location that will include a description of the soils encountered and the results of the DCP and laboratory tests;
- d) a description of the site conditions and evaluation procedures;
- e) a description of soil and groundwater conditions encountered in the test holes;
- f) a description of the field and laboratory testing programs and an interpretive analysis of the results;
- g) new pavement cross section recommendations, including recommendations for pavement material types, layer thickness, and placement procedures construction recommendations. Cross section design will require traffic counts and preliminary paving and grading plans for our use.
- h) a discussion on feasible pavement rehabilitation options for some areas of the project that are currently in fair to good condition.
- i) recommendations for site preparation and earthwork, including general pavement subgrade preparation, compaction and materials requirements for engineered fill, and evaluation of the suitability of on-site soils for use as engineered fill;
- j) a discussion of potential construction issues related to pavements based on the soil and groundwater conditions encountered.

PROFESSIONAL SERVICES FEE

Our recommended budget for the above scope of services is **\$32,000** and we propose a Time and Materials invoicing basis for this project. Traffic control operations are a major part of this scope of work and will be difficult at this site. It is difficult to estimate actual traffic control costs for this site and we have a large contingency in this budget number for traffic control and weekend work hours and using a professional traffic control firm (Best Barricading) as part of the team. You will only be invoiced for the actual services provided for the project. If further services are required for this project that go beyond the scope of services outlined in this proposal, additional fees will be required and we would contact you to discuss first if any obvious changes arise.

ASSUMPTIONS AND LIMITATIONS

In addition to the attached Special Conditions for Drilling and Excavating, the following assumptions were made in preparing our scope of services and professional services fee:

- 1. SME will locate the test holes in the field and provide northing and easting GPS coordinates for the final test hole locations.
- 2. Shoulder and lane closures for test hole operations can be performed during weekdays between 9:00 am and 3:00 pm at the site.
- SME may perform some test holes (near intersections) on Saturday or Sunday when traffic volume is lower.

Our pavement design recommendations would be preliminary until SME reviews the final paving and grading plan and cross sections for the low-lying wet areas.

Our proposed scope of services for this geotechnical evaluation does not include detailed recommendations for construction dewatering, excavation sheeting, allowable temporary slopes, scour analysis, erosion control, cost or quantity estimates, preparation or review of plans and/or specifications, or construction materials services. The scope of our services does not include any environmental assessment or evaluation for the presence or absence of wetlands or hazardous or toxic materials in the soil, surface water, groundwater or air, on or below or around this site. SME offers the above and other related services to our clients, and we would be pleased to provide further information and estimates for additional services, if desired.

SCHEDULE AND AUTHORIZATION

Based on our current drilling schedule, we anticipate being able to mobilize to the site within about 3 to 5 weeks after receiving authorization to proceed. However, SME needs the preliminary plans showing the major roadway widening areas proposed in order to evaluate the proposed roadway widening areas. In general, SME will wait to initiate the on-site evaluation until a general map of proposed roadway widening areas has been developed for the project. The field exploration should take three to four days to complete. The final Geotechnical Evaluation Report can typically be completed within about three weeks after drilling is complete. Draft test hole logs and preliminary recommendations are typically provided prior to issuing the final report.

SME has an ongoing contract for general engineering and construction services tasks with the City of Novi. The services described above would be performed under this existing annual agreement.

If you have questions concerning this proposal, please contact us.

Very truly yours,

SME

to Rawashdeh

cosign Abdul AL-Rawashdeh, PhD, PE Senior Staff Engineer

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Christopher R. Byrum, PhD, PE Senior Consultant

Attachments: Special Conditions for Drilling and Excavating Important Information about This Geotechnical Engineering Proposal

SPECIAL CONDITIONS FOR DRILLING AND EXCAVATION

- 1. **RIGHT TO SUBCONTRACT:** SME reserves the right to subcontract for drilling, excavation of test pits, clearing and grubbing for site access, traffic control, and other instrumentation or services necessary to perform the services required by the Agreement.
- 2. RIGHTS OF ENTRY: CLIENT shall provide any necessary rights of entry for SME, including its agents, staff, contractors or subcontractors, to access the site to perform all acts, studies, and research, including tests and evaluation, pursuant to the agreed services. CLIENT shall inform SME of any special requirements as a condition upon such rights of entry.
- PERMITS AND LICENSES: CLIENT shall secure all required permits, except specific permits identified in Agreement as being secured by SME. SME shall hold and maintain all necessary business and professional licenses, registrations, and accreditations necessary to perform its services.
- 4. UNDERGROUND UTILITIES AND STRUCTURES: SME will take reasonable precautions to avoid damage to subterranean structures or utilities, including contacting the appropriate One-Call system for utility clearance. Unless otherwise identified in the Agreement, CLIENT is responsible for identifying all subterranean structures or utilities in the area of evaluation and sharing that information with SME prior to commencement of the field exploration. CLIENT agrees to furnish SME with all information identifying the type and location of utility lines and other man-made structures located beneath the surface of the site in the proposed work area. CLIENT will also locate all known private underground utilities at the site prior to SME performing the field exploration. CLIENT agrees to defend, indemnify and hold SME harmless from all claims, liability, and expense associated with alleged damage to subterranean utilities or structures, except if such damage was caused by SME's sole negligence.
- 5. SITE PLANS AND SURVEYS: CLIENT will provide available project site plans and surveys, preferably in digital format (AutoCAD compatible format), and provide topographical information, if available. The accuracy and proximity of survey control provided by CLIENT will affect the accuracy of test locations and elevation determinations. Unless otherwise noted, the accuracy of test locations and elevations will be commensurate only with pacing and approximate measurements or estimates.
- 6. TEST LOCATIONS: If unanticipated site conditions or site conditions not made known to SME prevent access to locations specified in the Agreement, then SME may deviate a reasonable distance from proposed test locations. If CLIENT objects, then SME shall have the right to reasonable adjustment of its fees and time for performance.
- 7. FIELD SERVICES SCHEDULE: Field services will be performed Monday through Friday, except on holidays, and during normal business hours unless noted otherwise in the Agreement. Additional fees may be required for field services provided on weekends and holidays, or at times other than normal business hours.
- 8. **RESTORATION:** CLIENT recognizes that some damage to the site may occur in the normal course of our services. SME will exercise reasonable care to mitigate damage from drilling or excavation equipment to lawn, landscape, pavement, or soft ground. Unless otherwise stated in the Agreement, our fee does not include time or expenses associated with the repair of wheel ruts, track marks, or other damage such as crop damage. Due to the potential applicability of environmental and transportation regulations, excess soil cuttings generated from drilling activities will not be removed from the site by SME. Unless otherwise noted in the Agreement, the boreholes will be backfilled with auger cuttings and/or bentonite, and excavations will be backfilled with excavated material. Asphalt coldpatch or quick-setting concrete will normally be used to repair existing pavement areas flush to the existing grade. Core holes in concrete floors and bridge decks will be filled with quick-setting concrete flush to the existing floor surface. Excess soil will be left on-site at the locations of the boreholes or excavations, placed in nearby greenway areas, or containerized as appropriate for site and environmental conditions.
- 9. VARIATIONS IN SUBSURFACE CONDITIONS AND INTERPRETATION OF SME DATA: CLIENT recognizes that subsurface conditions on the site may vary from those encountered at the locations where borings, surveys, or explorations are made by SME and that the data, interpretations and recommendations of SME are based solely on the information available to SME. SME will not be responsible for the data generated by others or interpretations and recommendations by others based upon the data and information developed or provided by SME.
- 10. SURFACE MATERIALS: Unless otherwise noted in the Agreement, SME will obtain approximate thickness measurements of surficial materials, such as pavements, aggregate base, and topsoil, at the time of the exploration. These measurements are considered approximate since some mixing of surficial materials and the underlying subgrade can occur. Additional evaluation methods and additional fees would be required to obtain more precise measurement of surface materials.
- 11. **TRAFFIC CONTROL:** Unless otherwise noted in the Agreement, SME will be responsible for supplying such signs, barricades and traffic control personnel as may be needed for safe drilling or excavation operations.

12. SAMPLE DISPOSAL:

- a. Unless otherwise requested in writing by CLIENT, SME will dispose of soil samples submitted to SME's laboratories 60 days after the samples are obtained. Unless otherwise requested in writing by CLIENT, samples submitted to subcontract laboratories will be disposed by those laboratories in accordance with their sample retention policies. CLIENT agrees that it will not hold SME responsible or liable for any loss of test specimens or samples, and CLIENT agrees to pay costs associated with the storage of samples beyond the normal storage times described herein.
- b. In the event residual sampled materials in SME's possession are determined to be RCRA hazardous wastes, contain PCBs above Type II landfill disposal limits, or are otherwise subject to state or federal disposal restrictions, we will, after completion of testing and at CLIENT's expense, and using a manifest signed by CLIENT as generator, have such samples transported to a location selected by CLIENT for final disposal (see Disposal of Hazardous and Other Regulated Wastes). CLIENT agrees to pay all costs associated with the storage, transport, and disposal of such samples. CLIENT recognizes and agrees that we are acting as a bailee and at no time assume title to said waste.

13. ENVIRONMENTAL RISKS:

- a. CLIENT shall inform SME of any known environmental site conditions that could affect the health and safety of our field personnel or that could affect SME's performance of its services. For projects other than environmental assessments, SME will report only for informational purposes, unusual odors and/or colorations of the soil observed during field activities.
- b. Unanticipated hazardous substances, subsurface contaminants, and/or biological pollutants (HAZMAT) or levels of HAZMAT may exist at the project site. The discovery of unanticipated HAZMAT may constitute a changed condition mandating renegotiation of the scope and fees and make it necessary for SME to take immediate measures to protect human health and safety, and/or the environment. SME agrees to notify CLIENT as soon as practicable if unanticipated HAZMAT is encountered. CLIENT authorizes SME to take measures that, in SME's sole professional opinion, are justified to preserve and protect the health and safety of SME's personnel and the public, and/or environment, and CLIENT agrees to compensate SME for the additional cost of such work. SME does not assume control of or responsibility for reporting to any federal, state, or local public agencies, any conditions at the site that may present a potential danger to health, safety, or the environment.
- c. There is a risk that drilling and sampling may result in contamination of certain subsurface areas, such as when a boring device moves through a contaminated area and connects it to an aquifer not previously contaminated. SME will exercise reasonable care and caution to prevent such occurrences; however, because such drilling and sampling is a necessary aspect of the services that SME will provide for CLIENT's benefit, CLIENT agrees that SME shall not be held liable for exacerbation of HAZMAT caused in this manner.
- d. CLIENT recognizes that discovery of HAZMAT on the site may result in a significant reduction of the property's value, and SME cannot be held responsible for such devaluation.
- e. It is possible this assessment may fail to reveal the presence of contaminants, hazardous materials, or other types of environmental contamination collectively referred to as "contaminants" at sites where contaminants are assumed, expected, or subsequently determined to exist. CLIENT understands that SME's failure to discover contaminants does not guarantee that contaminants do not exist at the site. Similarly, a site which in fact is unaffected by contaminants at the time of SME's study, may later, due to natural phenomena or human intervention, become contaminated. CLIENT agrees that it would be unfair to hold SME liable for failing to discover contaminants whose exact location is impossible to foretell, or for failing to discover contaminants, which, in fact, did not exist at specific sampling locations at the time such samples were taken. Accordingly, CLIENT waives any claim against SME, and agrees to defend, indemnify and save SME harmless from any claims or liability for injury or loss arising from SME's failure to detect the presence of contaminants through techniques commonly employed for the purpose.
- f. CLIENT agrees to defend, hold harmless and indemnify SME from and against any and all claims and liabilities resulting from encountering unexpected HAZMAT, including compensation for any time spent and expenses incurred by SME.
- 14. DISPOSAL OF HAZARDOUS AND OTHER REGULATED WASTES: CLIENT agrees to select treatment/disposal facilities, pay for transportation and disposal, and sign, or have OWNER sign all waste profile forms, land disposal certifications, transportation manifests, and any other documentation required for transportation and disposal of hazardous wastes, PCB wastes, or other regulated wastes. Under no circumstance will SME select a disposal /treatment facility, arrange for transportation or disposal of regulated wastes, or otherwise act as agent for the generator of the wastes. CLIENT agrees to the maximum extent permitted by law to defend, hold harmless and indemnify SME from and against any and all claims and liabilities resulting from violation of any federal, state or local statute, regulation or ordinance relating to the disposal of hazardous wastes, substances or constituents or allegations that SME generated, transported, stored, treated or disposed of wastes or other contaminated materials, or arranged for the transportation, treatment, storage, or disposal of wastes or other contaminated materials, or local regulation or law.

Important Information About This Geotechnical Engineering Proposal

Subsurface problems are a principal cause of construction delays, cost overruns, claims, and disputes.

While you cannot eliminate all such risks, you can manage them. The following information is provided to help.

Participate in Development of the Subsurface Exploration Plan

Geotechnical engineering begins with the creation of an effective subsurface exploration plan. This proposal starts the process by presenting an initial plan. While that plan may consider the unique physical attributes of the site and the improvements you have in mind, it probably does not consider your unique goals, objectives, and risk management preferences. Subsurface exploration plans that are finalized without considering such factors presuppose that clients' needs are unimportant, or that all clients have the same needs. Avoid the problems that can stem from such assumptions by finalizing the plan and other scope elements directly with the geotechnical engineer you feel is best gualified for the project, along with the other project professionals whose plans are affected by the geotechnical engineer's findings and recommendations. If you have been told that this step is unnecessary; that client preferences do not influence the scope of geotechnical engineering service or that someone else can articulate your needs as well as you, you have been told wrong. No one else can discuss your geotechnical options better than an experienced geotechnical engineer, and no one else can provide the input you can. Thus, while you certainly are at liberty to accept a proposed scope "as is," recognize that it could be a unilateral scope developed without direct client/engineer discussion; that authorizing a unilateral scope will force the geotechnical engineer to accept all assumptions it contains; that assumptions create risk. Manage your risk. Get involved.

Expect the Unexpected

The nature of geotechnical engineering is such that planning needs to anticipate the unexpected. During the design phase of a project, more or deeper borings may be required, additional tests may become necessary, or someone associated with your organization may request a service that was not included in the final scope. During the construction phase, additional services may be needed to respond quickly to unanticipated conditions. In the past, geotechnical engineers commonly did whatever was required to oblige their clients' representatives and safeguard their clients' interests, taking it on faith that their clients wanted them to do so. But some, evidently, did not, and refused to pay for legitimate extras on the ground that the engineer proceeded without proper authorization, or failed to submit notice in a timely manner, or failed to provide proper documentation. *What are your preferences? Who is permitted to authorize additional geotechnical services on your project? What type of documentation do you require? To whom should it be sent? When? How?* By addressing these and similar issues sooner rather than later, you and your geotechnical engineer will be prepared for the unexpected, to help prevent molehills from growing into mountains.

Have Realistic Expectations; Apply Appropriate Preventives

The recommendations included in a geotechnical engineering report are not final, because they are based on opinions that can be verified only during construction. For that reason, most geotechnical engineering proposals offer the construction observation services that permit the geotechnical engineer of record to confirm that subsurface conditions are what they were expected to be, or to modify recommendations when actual conditions were not anticipated. An offer to provide construction observation is an offer to better manage your risk. Clients who do not take advantage of such an offer; clients who retain a second firm to observe construction, can create a high-risk "Catch-22" situation for themselves. The geotechnical engineer of record cannot assume responsibility or liability for a report's recommendations when another firm performs the services needed to evaluate the recommendations' adequacy. The second firm is also likely to disavow liability for the recommendations, because of the substantial and possibly uninsurable risk of assuming responsibility for services it did not perform. Recognize, too, that no firm other than the geotechnical engineer of record can possibly have as intimate an understanding of your project's geotechnical issues. As such, reliance on a second firm to perform construction observation can elevate risk still more, because its personnel may not

have the wherewithal to recognize subtle, but sometimes critically important unanticipated conditions, or to respond to them in a manner consistent with your goals, objectives, and risk management preferences.

Realize That Geoenvironmental Issues Have Not Been Covered

The equipment, techniques, and personnel used to perform a geoenvironmental study differ significantly from those used to perform a geotechnical study. *Geoenvironmental services are not being offered in this proposal. The report that results will not relate any geoenvironmental findings, conclusions, or recommendations.* Unanticipated environmental problems have led to numerous project failures. If you have not yet obtained your own geoenvironmental information, ask your geotechnical consultant for risk management guidance. *Do not rely on an environmental report prepared for someone else.*

Obtain Professional Assistance To Deal with Mold

Diverse strategies can be applied during building design, construction, operation, and maintenance to prevent significant amounts of mold from growing on indoor surfaces. To be effective, all such strategies should be devised for the express purpose of mold prevention, integrated into a comprehensive plan, and executed with diligent oversight by a professional mold prevention consultant. Because just a small amount of water or moisture can lead to the development of severe mold infestations, a number of mold prevention strategies focus on keeping building surfaces dry. While groundwater, water infiltration, and similar issues may be addressed as part of the geotechnical engineering study described in this proposal, the geotechnical engineer who would lead this project *is not* a mold prevention consultant; *none of the services being offered have been designed or proposed for the purpose of mold prevention*.

Have the Geotechnical Engineer Work with Other Design Professionals and Constructors

Other design team members' misinterpretation of a geotechnical engineering report has resulted in costly problems. Manage that risk by having your geotechnical engineer confer with appropriate members of the design team before finalizing the scope of geotechnical service (as suggested above), and, again, after submitting the report. Also retain your geotechnical engineer to review pertinent elements of the design team members' plans and specifications.

Reduce the risk of unanticipated conditions claims that can occur when constructors misinterpret or misunderstand the purposes of a geotechnical engineering report. Use appropriate language in your contract documents. Retain your geotechnical engineer to participate in prebid and preconstruction conferences, and to perform construction observation.

Read Responsibility Provisions Closely

Clients, design professionals, and constructors who do not recognize that geotechnical engineering is far less exact than other engineering disciplines can develop unrealistic expectations. Unrealistic expectations can lead to disappointments, claims, and disputes. To help reduce the risk of such outcomes, geotechnical engineers commonly include a variety of explanatory provisions in their proposals. Sometimes labeled "limitations," many of these provisions indicate where geotechnical engineers' responsibilities begin and end, to help others recognize their own responsibilities and risks, thus to encourage more effective scopes of service. *Read this proposal's provisions closely.* Ask questions. Your geotechnical engineer should respond fully and frankly.

Rely on Your ASFE-Member Geotechnical Engineer for Additional Assistance

Membership in ASFE/The Best People on Earth exposes geotechnical engineers to a wide array of risk management techniques that can be of genuine benefit to everyone involved with a construction project. Confer with an ASFE member geotechnical engineer for more information. Confirm a firm's membership in ASFE by contacting ASFE directly or at its website.



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