MEMORANDUM



 TO:
 CLAY PEARSON, CITY MANAGER

 FROM:
 VICTOR CARDENAS, ASSISTANT CITY MANAGER

 SUBJECT:
 OPEN GOVERNMENT – COMMUNITY DASHBOARD

 DATE:
 SEPTEMBER 22, 2011

For Reports at Sept 26 meeting

Public Act 63 of 2011 became effective June 21, 2011 and introduced the Economic Vitality Incentive Program (EVIP). The EVIP is divided into three categories:

Part I Accountability and Transparency which requires:

o Citizen's Guide
 o Performance Dashboard
 October 1, 2011
 October 1, 2011
 Danuary 1, 2012

A plan must be developed showing increased levels of cooperation, collaborate and consolidation with other jurisdictions

Part III Employee Compensation Plan

May 1, 2012

Communities must certify they intend to implement a number of changes to their employee compensation packages dealing with health care and retirement.

In order to receive 67.83% (\$25,094) of the City's allotted Fiscal Year 2010 statutory revenue sharing all three categories must be completed on time. Although the City of Novi does not have much to directly financially gain by participating in this process, the City of Novi has a long tradition of open government and can build further upon that by complying with the State mandate. As to the amount of statutory revenue sharing, City leaders should take credit and recognize that the City of Novi has long been an opponent of the way the past Governors and legislatures have funded and perpetuated the inequitable formula for statutory State Shared Revenue. That inequity is purely being perpetuated in this new EVIP program. However, the commitment for further improving our open government while meeting the law is being met is described in this communication. This correspondence concentrates on the requirements due on **October 1, 2011** which we are well-positioned to comply.

The EVIP mandates communities provide a Citizen's Guide to Local Unit Finances and Performance Dashboard by saying: "The purpose of the Citizens Guide is to provide a more transparent understanding of local unit finances for citizens. The intent is to provide a simple graphical presentation of the most important financial measures, in a manner that should be easily understood by the average citizen that does not possess a high level of financial expertise."

Beginning October 1, 2011, units of local government receiving statutory revenue sharing under PA 140 will now have to meet certain requirements to be eligible to receive a percentage of the total revenue sharing appropriated. The City of Novi, for many years, has been very open in the manner it conducts business: for example, televising meetings, publishing informative materials, a robust web site, and posting extensive financial information online. Following the guidelines established by Governor Snyder, a new webpage consolidates and positions pertinent information in one easy-to-access location.

City staff has been finalizing the first incarnation of the "open government" page on the City's cityofnovi.org website which includes the Citizen's Guide and Performance Dashboard. The City of Novi has contracted with a firm, Munetrix, to assist in presenting the financial information required in the Citizen's Guide and Performance Dashboard. Munetrix's tool presents the last five years of the City's financial data clearly and concisely in the Citizen's Guide. The data posted comes directly from the F-65 form as well as the Auditing Procedures Report filed by all municipalities to the State Treasurer and also includes information regarding unfunded liabilities. The Munetrix platform provides an additional ready-made comparison and customization that will be helpful for citizens and policymakers. Munetrix's tool provides another resource for building long-term financial forecasts (the City of Novi has been using multi-year financial forecasts for more than five years) and trend analysis including fiscal indicator scores, best-practice benchmarking and peer group comparisons. The City's agreement with Munetrix allows City Administration to add and share information for years that the State has not yet uploaded from the F-65s. This project has highlighted the delay in which the State releases the data from the completed F-65s. The Treasurer's office waits for all the data to be received until it is released, delaying yearend figures by nearly a year. We now have the functionality to upload figures upon completed reports are submitted from the City's auditors. The City's staff has identified the following Michigan communities has comparable cities for the purpose of financial measures:

- Rochester Hills
- Farmington Hills
- Portage
- Troy

Citizens of Novi and stakeholders alike can research data sets; crime statistics (pulled from the Michigan State Police Incident Crime Reporting), category expenditures, size of fund balance etc., between Novi and the identified four comparable communities in one place. The platform also allows for viewing of the aforementioned other units of local government, including schools. Munetrix also highlights the Fiscal Indicator Score as it is awarded by the State of Michigan. The City of Novi is disadvantaged in the State's scoring in that we have a system with dedicated millages and the transfer of property tax revenue from the separate Police and Fire Fund (which the State requires us to have a separate fund) is not counted as revenue for purposes of scoring. We have advocated to the State that this scoring method be changed but they are unwilling to change. By being a member of Munetrix, we are able to provide text explanation for anybody viewing that information,

The open government page of the City's website has the potential for further enhancements and will experience several additions in the coming months as the City continues to capture more performance data. Any suggestions or requests for performance measures to include are welcomed. We recognize that the financial measures provide information on the input of cost dollars, but financial information alone does not share a complete picture by the results that are generated from that financial perspective. We are looking forward over time to continually improving how we present the financial and the results perspective.

City of Novi homepage and Link for Open Government



Open Government Webpage



Performance Dashboard



Novi's Citizens' Financial Guide

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	Revenue Categories	All Fund Types	Expense Categories	All Fund Types	Comments	Procedures Report	Value		
	Federal		Police Cost	\$11,540,665		Population General Fund	55,224		
	State Revenue Sharing	\$3,046,979		\$4,813,234	Internal	Revenues	\$24,154,393		
	State (Other)	\$2,879,339	Public Works	\$24,791,730		General Fund Expenditures	\$28,006,435		
	Other Local Gov'ts		Municipal Administration	\$2,935,471		Fund Balance	\$9,710,403		
	Personal Income Tax	\$37,137,888	General Expenditures Municipal	\$13,839,525		Taxable Value	\$3,204,568,420		
	Property Taxes	\$37,137,888	Development	\$2,724,941		Major Fund Deficit Governmental	<u>, , , , , , , , , , , , , , , , , , , </u>		
	Other Taxes		District Court			Governmental Activities Long-term Debt	\$48,507,308		
	TOTAL TAX REVENUE	\$43,410,928	Library	\$13,608,976		Indicator Score	5		
	Licenses & Permits	\$729,992	Parks & Recreation	\$3,069,589		Debt &	Equity		
	Utilities		Community & Information Services	\$2,065					
	Sewerage & Trash		Capital Outlay & Extraordinary Items	\$7,916,476		Undesignated Fund Balance	\$80,269,667		
	Parks & Recreation	\$3,024,853	TOTAL EXPENSES	\$85,242,672		Designated Fund Balance	\$1,164,935		
	Hospitals		Transfers In	\$6,097,096		Reserved Fund Balance	\$18,322,180		
	Other Services	\$17,402,236	Transfers Out	\$6,097,096		Total Cash & Investments	\$101,475,512		
						Total Debt	\$64,613,290		
	Net Interest &	\$21,157,081 \$1,786,121	Compensation			Unfunded	Liabilities		
	Investment Income Employee Pensions	\$1,100/121	Pensioners			Pensions Actuarial	\$67,225,390		
	Other Revenues	\$12,051,466	Headcount (FTE)	272		Liability Pension Fund Assets	\$46,311,532		
	TOTAL OTHER REVENUES	\$13,837,587	Benefits			OPEB Actuarial Liability	\$19,936,733		
	TOTAL REVENUES	\$78,405,596	Wages	\$20,018,288		OPEB Fund Assets	\$9,091,538		
	Notes								
	Reports Available								
	Fiscal Indicator Score Card How a Community Allocates i	ts Money							
	How a Community Allocates Where the Money Comes Fro	ts Money (including Sha	red Services)						
	How the Money is Spent								
	Attachments								
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Sample Graphs and Data accessible on the Munetrix site:

This basic graph depicts financial input of the cost per resident for items such as the Public Safety services:



This graphic shows the chosen comparable cities and the amount of dollars spent for Public Safety activities for 2010:



This table shows the quality of life expenses (Library, Parks and Recreation, Community & Information) as compared to our identified communities:

		List: Com List Managed b	fe Expenses per Re parable Michigan C by: Marina Neumaie owing 2010 Data	ities		
						e
	Municipality Name	Parent Name	Population	Library Cost	Parks & Recreation	Community & Information
	BENCHMARK	Michigan	100,000	22	17	13
	Troy	Oakland County	80,980	42	137	6
	Farmington Hills	Oakland County	79,740	0	102	0
	Rochester Hills	Oakland County	70,995	0	153	0
	Novi	Oakland County	55,224	246	56	0
	Portage	Kalamazoo County	46,292	0	34	50
been li ipality de Gel orise a epartr	he Cost per Resident Data: loaded from the F65 forms the files with the State of Michin neral Fund, Other Governmen and Component Unit Funds. hent of Treasury defines the une 30. Therefore communit July - December, 2010 for e the State's fiscal 2011. Com	at each jan. Total expenses nt Funds, For F65 purposes, fiscal year as ies with a fiscal xample, will be				
end of ed as t year-e	fiscal 2010.					

Level of General Fund Balance compared to our identified communities:





Better Communities. Better Michigan. 208 N. Capitol Ave., 1st Floor Lansing, MI 48933

TEL 517.485.1314 FAX 517.372.7476

Three Criteria for Qualifying for EVIP Payments

- 1. October 1, 2011 Communities must have a citizens guide and dashboard for citizens. The dashboard must include unfunded liabilities.
- January 1, 2012 Communities must produce a plan with 1 or more proposals to increase existing levels of cooperation, collaboration and consolidation within their jurisdiction or with other jurisdictions. The plan must list previous efforts of cooperation, collaboration and consolidation and with any cost savings and estimates of any potential savings of future efforts.
- May 1st, 2012 Communities must certify they INTEND to implement the following employee compensation criteria for any new, modified or extended contract or employment agreements for employees not covered under contract or employment contract:
 - a. New hires eligible for retirement plans will be placed on retirement plans that cap annual employer contributions:
 - i. 10% of base salary if they are eligible for social security
 - ii. 16.2% of base salary if they are not eligible for social security.
 - b. For defined benefit plans:
 - i. A maximum 1.5% multiplier if employee is eligible for social security. If there is no retiree health care, a maximum 2.25% multiplier.
 - ii. A maximum 2.25% multiplier if employee is not eligible for social security. If there is no retiree health care, a maximum 3.0% multiplier.
 - c. Also for defined benefit plans the final average compensation shall be computed using at a minimum 3 years compensation and can't include more than 240 hours of paid leave. It also cannot include over time.
 - d. Health care premium costs for new hires shall include a minimum employee share of 20%, OR the employer's share shall be cost competitive with the new state preferred provider organization health plan on a per-employee basis.

Economic Vitality Incentive Program (EVIP) Eligible Local Units and Projected Payment Amounts Fiscal Year 2012

Local <u>Unit Code</u>	Unit <u>Type</u>	Eligible <u>Local Unit Name</u>	County	Category 1 Accounting & <u>Transparency</u>	Category 2 Consolidation <u>of Services</u>	Category 3 Employee <u>Compensation</u>	Total Projected <u>EVIP</u>
622010	City	FREMONT	NEWAYGO	\$17,426	\$17,426	\$17,428	\$52,280
622015	City	GRANT	NEWAYGO	\$6,729	\$6,729	\$6,729	\$20,187
622020	City	NEWAYGO	NEWAYGO	\$7,494	\$7,494	\$7,496	\$22,484
622030	City	WHITE CLOUD	NEWAYGO	\$11,154	\$11,154	\$11,156	\$33,464
631030	Twp	BLOOMFIELD	OAKLAND	\$1,862	\$1,862	\$1,864	\$5,588
631190	Twp	ROYAL OAK	OAKLAND	\$91,886	\$91,886	\$91,888	\$275,660
631220	Twp	WATERFORD	OAKLAND	\$100,470	\$100,470	\$100,472	\$301,412
632005	City	AUBURN HILLS	OAKLAND	\$15,119	\$15,119	\$15,119	\$45,357
632010	City	BERKLEY	OAKLAND	\$50,536	\$50,536	\$50,536	\$151,608
632020	City	BIRMINGHAM	OAKLAND	\$54,644	\$54,644	\$54,644	\$163,932
632035	City	CLARKSTON	OAKLAND	\$1,438	\$1,438	\$1,439	\$4,315
632040	City	CLAWSON	OAKLAND	\$41,532	\$41,532	\$41,532	\$124,596
632050	City	FARMINGTON	OAKLAND	\$31,099	\$31,099	\$31,100	\$93,298
632055	City	FARMINGTON HILLS	OAKLAND	\$99,546	\$99,546	\$99,548	\$298,640
632060	City	FERNDALE	OAKLAND	\$285,097	\$285,097	\$285,099	\$855,293
632070	City	HAZEL PARK	OAKLAND	\$213,219	\$213,219	\$213,219	\$639,657
632080	City	HUNTINGTON WOODS	OAKLAND	\$21,034	\$21,034	\$21,036	\$63,104
632090	City	KEEGO HARBOR	OAKLAND	\$6,790	\$6,790	\$6,792	\$20,372
632100	City	LATHRUP VILLAGE	OAKLAND	\$12,965	\$12,965	\$12,965	\$38,895
632110	City	MADISON HEIGHTS	OAKLAND	\$148,274	\$148,274	\$148,275	\$444,823
632120	City	NORTHVILLE	OAKLAND	\$18,709	\$18,709	\$18,711	\$56,129
632130	City	NOVI	OAKLAND	\$8,364	<u>\$8,364</u>	\$8,366	\$25,094
632140	City	OAK PARK	OAKLAND	\$277,510	\$277,510	\$277,511	\$832,531
632160	City	PLEASANT RIDGE	OAKLAND	\$13,315	\$13,315	\$13,317	\$39,947
632170	City	PONTIAC	OAKLAND	\$1,407,351	\$1,407,351	\$1,407,352	\$4,222,054
632180	City	ROCHESTER	OAKLAND	\$9,715	\$9,715	\$9,717	\$29,147
632185	City	ROCHESTER HILLS	OAKLAND	\$19,508	\$19,508	\$19,510	\$58,526
632190	City	ROYAL OAK	OAKLAND	\$194,259	\$194,259	\$194,259	\$582,777
632200	City	SOUTHFIELD	OAKLAND	\$273,897	\$273,897	\$273,898	\$821,692
632210	City	SOUTH LYON	OAKLAND	\$13,744	\$13,744	\$13,744	\$41,232
632220	City	SYLVAN LAKE	OAKLAND	\$2,616	\$2,616	\$2,618	\$7,850
632230	City	TROY	OAKLAND	\$106,980	\$106,980	\$106,981	\$320,941
632240	City	WALLED LAKE	OAKLAND	\$19,608	\$19,608	\$19,608	\$58,824
632250	City	WIXOM	OAKLAND	\$16,533	\$16,533	\$16,534	\$49,600
633010	Vil	BEVERLY HILLS	OAKLAND	\$7,483	\$7,483	\$7,483	\$22,449
633050	Vil	HOLLY	OAKLAND	\$29,463	\$29,463	\$29,465	\$88,391
633070	Vil	LAKE ORION	OAKLAND	\$4,561	\$4,561	\$4,561	\$13,683
633090	Vil	MILFORD	OAKLAND	\$11,122	\$11,122	\$11,122	\$33,366